



North Atlantic Treaty Organization  
(NATO)  
Brussels, Belgium  
www.nato.int

#### Industry:

Public Sector

#### Employees:

More than 10,000

#### Oracle Products & Services:

Oracle Financials  
Oracle Purchasing

#### Implementor:

Oracle Consulting

**“Oracle Financials enabled new functional opportunities based on improved information sharing and consolidated information. The application also helped us reduce administration and support costs.”** – Ulrich H.M. Wolf, Lieutenant General, NCSA Director, North Atlantic Treaty Organization (NATO)

## North Atlantic Treaty Organization Installs Financial Management Solution at Over 24 Sites for 1,200 Users

North Atlantic Treaty Organization (NATO) is an alliance of 26 countries from North America and Europe committed to fulfilling the goals of the North Atlantic Treaty, signed on April 4, 1949. The fundamental role of NATO is to safeguard the freedom and security of its member countries by political and military means. NATO safeguards the allies' common values of democracy, individual liberty, the rule of law, and the peaceful resolution of disputes. It promotes these values throughout the Euro-Atlantic region.

### Challenges

- Replace aging and obsolete accounting systems, used throughout several NATO agencies
- Develop and implement a new financial system to meet the minimum military requirement (MMR) for an effective accounting system
- Provide adequate financial management of the O&M budgets of the strategic commands

### Solution

- Worked with Oracle Consulting to design NATO automated financial system (NAFS) to be the enterprise resource planning (ERP) system for financial management at NATO
- Selected Oracle Financials as the best value solution following extensive analysis and requirements studies, as well as an international competitive bidding exercise
- Defined a three year roll-out program, installing NAFS at 24 NATO sites for more than 1,200 primary users, with up to 5,000 occasional users, primarily for the travel module
- Implemented a newer version of NAFS at NATO CIS Services Agency, based on Oracle E-Business Suite 11i; using a centralized implementation approach, other agencies will soon adopt the solution
- Ensured that new implementations complied with international public sector accounting standards (IPSAS), a prerequisite to be implemented by all agencies of NATO by 2010