

An Oracle White Paper
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Overcoming the Management Challenges of Portal, SOA, and Java EE Applications

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INTRODUCTION

For several years, industry analysts have highlighted the advantages of composite applications and, at the same time, pointed out various challenges that information technology (IT) organizations must overcome to reap the benefits. The business benefits—such as improved responsiveness to business change (or *flexibility*), the use of resources, and cost savings—have prompted IT executives to invest in this new type of development paradigm. However, unresolved challenges, like a lack of expertise, increased complexity, and immature management tools significantly increase the risks associated with these projects.

As IT organizations roll out their first generation composite applications into production, they will quickly recognize that a lack of expertise, tools, and methodologies are preventing them from properly managing their composite applications and complex software infrastructure.

UNDERSTANDING THE MANAGEMENT CHALLENGES FOR SOA-BASED COMPOSITE APPLICATIONS

The loosely coupled nature of SOA lets IT organizations combine new code with existing applications to develop composite applications that can respond quickly to changes in the business. With SOA, existing software modules or applications are encapsulated and exposed publicly as services. Composite application developers then use these services to create new applications. Unfortunately, this shift in the application development paradigm also creates new management challenges.

The three most significant of these management challenges are:

- How can organizations deal with the changes and increased complexity of composite applications and SOA infrastructures?
- How can organizations accurately characterize application performance so they can monitor production 24/7?
- How can organizations quickly diagnose and resolve problems?

This white paper highlights the management challenges of SOA-based composite applications, explains why conventional management approaches do not properly address these challenges, and highlights Oracle's unique approach to meeting these challenges.

The Correlation Between Flexibility and Manageability

There is an inherent inverse correlation between flexibility and manageability. For example, as an automobile company increases the number of options offered on its vehicles, the difficulty associated with managing the inventory and manufacturing process increases. The same logic applies to SOA-based composite applications: as IT organizations adopt technology platforms and develop paradigms to gain agility, managing the SOA-based composite applications becomes increasingly difficult.

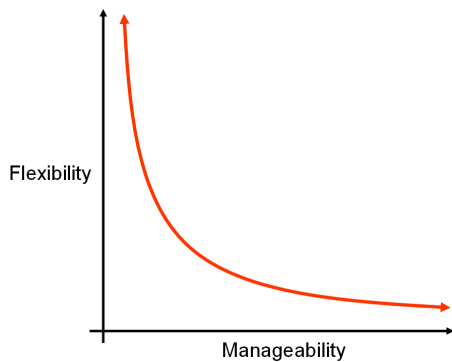


Figure 1: As application flexibility increases, application manageability decreases

In addition, infrastructure complexity increases significantly as the software platforms running SOA-based composite applications become more modular and more network-centric. This increase in complexity—combined with a lack of SOA management expertise, insufficient methodologies, and outdated tools—presents a huge challenge for the IT organizations that are developing and deploying SOA-based composite applications.

An SOA-centric approach to development also speeds up the pace of application change. To be effective, all other aspects of management must keep up with this pace. IT organizations need training and a well-defined tool strategy to match the pace and address the inherent risks.

The Problem of Performance Metrics Pollution

For years, software developers followed fundamental object-oriented programming (OOP) concepts—inheritance, polymorphism, encapsulation, and overriding—to achieve the effective reuse of software components. Similarly, one of the objectives of SOA is component reuse. The difference between OOP and SOA is that OOP reuses components at the source code level, while SOA reuses components at runtime.

The reuse of software components yields several benefits, including increased developer productivity and the improved maintainability of the software. Unfortunately, the reuse of OOP- and SOA-based components also contributes to “dirty” performance metrics throughout the enterprise.

Measuring Performance Accurately

Accurately measuring performance becomes a problem when multiple applications share a common software component to perform tasks. Existing application performance management (APM) solutions measure the performance of a shared component at the Java virtual machine (JVM) level. This approach pollutes performance metrics because measurements taken at the JVM level do not separate the impact of the individual composite applications on the shared component. Figure 2 shows why performance metrics pollution is unavoidable if measurements are taken at the JVM level.

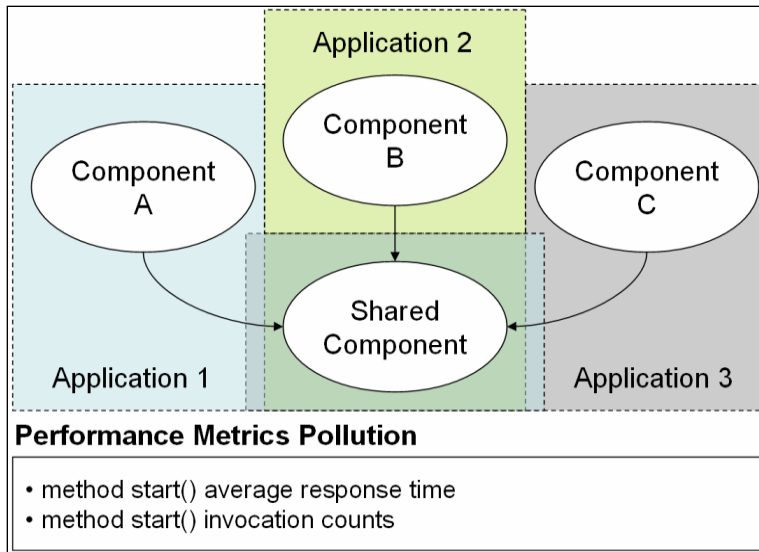


Figure 2: Applications experience performance metrics pollution regardless of context

Conventional APM approaches produce metrics that measure invocations and the average response time of various methods in the shared component. However, the counts for method invocation and average response times are polluted because they capture the combined behavior of several components interacting with the shared component. In other words, these metrics represent the performance of the shared component in the context of multiple composite applications; they do not capture the performance of the shared component for any single application.

Performance metrics pollution also negatively affects an IT organization's ability to perform 24/7 production monitoring of its applications. Because inaccurate measurements inappropriately trigger alerts and their corresponding actions, the IT staff wastes time, effort, and resources dealing with these false alerts.

Finding a way to characterize performance accurately is a top priority for IT organizations trying to establish an effective management system for their SOA environment.

Diagnosing and Resolving Problems

The inaccurate measurements that result from performance metrics pollution slow problem diagnosis and resolution, and leave IT operations management to deal with a serious problem: how can the IT group correctly determine the responsible party when a performance problem is identified in the shared component?

To diagnose a performance problem, owners of the applications that use the shared component are dragged into a joint exercise of hunting for bottlenecks. Moreover, since the shared component behaves differently depending on how it is used by the composite applications, using polluted measurements that do not break out performance characteristics by application can significantly slow the process of problem diagnosis and resolution.

Eliminating performance metrics pollution and getting accurate performance measurements in the context of specific-calling composite applications are key to diagnosing and resolving problems quickly.

ADDRESSING MANAGEMENT CHALLENGES WITH CONVENTIONAL APPROACHES

Conventional approaches to APM—such as source code (hand) instrumentation and byte code instrumentation—cannot completely address the management challenges of SOA-based composite applications. Unfortunately, conventional manual approaches are also problematic; they are slow and cannot keep up with the pace of changing business needs.

The limitations of conventional APM solutions mean that the process of implementing and maintaining an effective APM environment remains a manual process. This also means that IT organizations must do all APM tasks—including determining relevant performance metrics, deriving useful information, creating operational dashboards, and entering context relationships—manually. Many of these activities involve participation from multiple functional groups, requiring significant investment and coordination. In short, the manual APM process is labor intensive, time consuming, and error prone.

When using conventional APM approaches, IT organizations must ask the following questions:

- Is it possible that some critical metrics were not captured in this process?
- Can the manual APM process keep up with the pace of application change?
- What happens if the APM process is not followed completely?

To maintain an effective APM system, IT organizations must follow the manual process completely, and then continue to make modifications to the environment when changes occur to the SOA infrastructure or composite applications. A breakdown anywhere in the manual APM process affects the entire system. One consequence of this breakdown is that the IT group will not be able to monitor an application's performance in production. A more common and more serious consequence is the increase in calls from end users complaining about the unacceptable availability and performance of an application. These calls—symptoms of an ineffective APM system—indicate that the application is negatively affecting your business. Unfortunately, it is impossible to eliminate the calls without spending significant time, money, and resources to resolve the problem.

Addressing Performance Metrics Pollution

Conventional methods of APM fail to address performance metrics pollution. Before measuring the performance of shared components, polluted performance metrics must be “purified” with additional contextual information. The goal is to provide metrics that will accurately measure the performance of shared components in the context of the various composite applications.

With some conventional purification processes, users must manually specify contextual relationships between the applications and the performance metrics in the shared components. However, a manual approach can be both inefficient and error-prone.

Other conventional purification approaches automatically inject performance metrics into the Java Platform, Enterprise Edition (Java EE) application-centric archive files (enterprise archive (EAR), Web archive (WAR), and Java archive (JAR) files) at the contextual information level. While this approach

has its merits, it lacks the ability to capture contextual information from an SOA-centric point of view. For example, this approach cannot accurately capture the context of a composite application involving multiple WARs and EARs.

Even though this conventional purification approach associates some contextual information with various performance metrics, the metrics are still inaccurate because they lack comprehensive contextual information.

In addition, conventional methods do not adequately address the 24/7 production monitoring issues. Since polluted performance metrics characterize the behaviors of shared components in the context of multiple applications, it is extremely difficult to determine how to set performance thresholds appropriately. Too often, the lowest possible values are used as thresholds for polluted performance metrics. This results in many false alarms and leads to inefficient performance. As a result, setting low performance thresholds for polluted metrics only monitors ineffectiveness.

This problem is highlighted in Figure 3. In this example, the user is forced to set a high threshold based on a single polluted performance metric. Since there is no way to break out performance measurements of the shared component by specific application context, users must use the lowest possible value—in this case, the threshold value for Application 1.

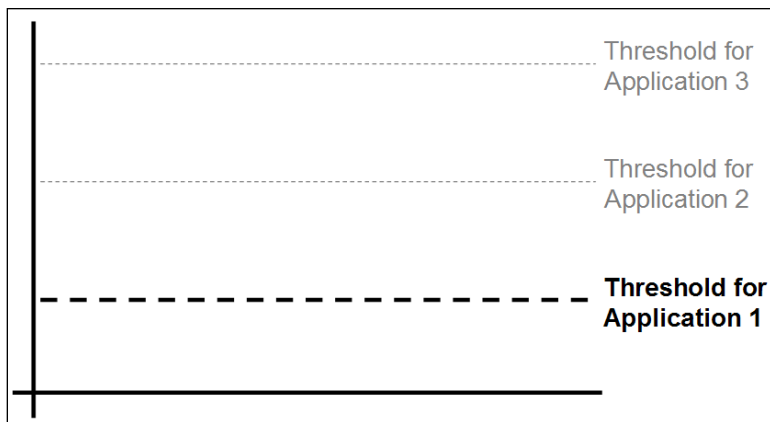


Figure 3: Using the lowest threshold value on polluted metrics increases the risk of false alarms

Setting the performance threshold low enough to accommodate all applications creates excessive false alarms. The false alarms are not specific enough to alert the responsible team, and—because a single polluted performance metric measures the performance of a component in the context of multiple applications—*all* application owners are alerted. This approach is highly ineffective and creates an unnecessary drain on resources.

A NEW APPROACH TO MANAGING COMPOSITE APPLICATIONS

As explained in the previous section, conventional methods do not eliminate performance metrics pollution. As a result, IT organizations using conventional approaches to manage SOA-based composite applications will have to address the issue of using polluted performance measurements to diagnose and resolve problems. Because measurements collected using conventional approaches do not properly break out performance behavior, this is *not* the best approach for managing complex, ever-changing, SOA-based composite applications.

Until recently, no tool has properly addressed the management challenges of SOA-based composite applications. Oracle Enterprise Manager is a next-generation APM tool designed from the ground up to address these challenges. The APM process automation in Oracle Enterprise Manager and its ability

to collect performance measurements in the context of specific composite applications make it the best management solution for SOA-based composite applications.

To overcome SOA management challenges, Oracle Enterprise Manager uses semantic modeling as its core technology. This patent-pending technology automatically analyzes SOA-based composite applications, gains architectural insights, and creates semantic models to capture these insights. The semantic models—sometimes referred to as “application blueprints”—enable Oracle Enterprise Manager to select performance metrics automatically, and then appropriately track contextual relationships among software components and composite applications. The use of semantic modeling significantly differentiates Oracle Enterprise Manager from conventional APM solutions.

Automating Manageability and Improving Performance

Oracle Enterprise Manager’s automatic approach requires significantly less time and effort to set up and maintain than do conventional methods. Automation also eliminates many errors associated with manual processes. Breakthrough technology lets Oracle Enterprise Manager automatically gain insights into the structure of deployed applications. With this knowledge, Oracle Enterprise Manager can automate the following APM activities:

- Gain visibility
- Select relevant metrics
- Derive useful information
- Track contextual relationships

The following table shows a side-by-side comparison between the manual and automated APM approaches to 24/7 monitoring.

Key APM Activity	Manual Approach	Automated Approach
Select relevant performance metrics.	Requires outside consultants and customer resources to determine what to monitor.	ORACLE ENTERPRISE MANAGER automatically discovers and analyzes the application to figure out what to monitor.
Derive useful information.	Must use low-level technology metrics to calculate high-level functional metrics. This is very difficult and sometimes impossible.	ORACLE ENTERPRISE MANAGER is designed to collect both technology and functional metrics. No manual calculation is needed.
Map context relationships between software services and composite applications.	Requires hand mapping of contextual relationships using a tool. Not able to capture all relationships.	ORACLE ENTERPRISE MANAGER understands the make- up of composite applications and automatically keeps track of contextual relationships.
Define and monitor service-level objectives (SLOs) at correct levels.	Thresholds can only be set for technology metrics.	ORACLE ENTERPRISE MANAGER allows threshold settings for both technology and functional metrics.
Maintain monitoring environment.	To keep pace with business changes, a significant amount of maintenance work is needed to keep the APM system up to date.	ORACLE ENTERPRISE MANAGER automatically updates the monitoring environment as it continuously discovers changes to existing applications and deployments of new applications.

Oracle's unique drill-down application modeling technology lets IT organizations automatically establish and maintain an effective environment for monitoring application performance. This essential automation enables management systems to keep pace with the rapid changes associated with SOA-based composite applications.

Solving the Problem of Performance Metrics Pollution

Solving the problem of performance metrics pollution requires an entirely different approach to metric selection and collection. Oracle Enterprise Manager's next-generation approach uses a semantic model to determine contextual relationships and uses built-in performance metrics purification mechanisms to purify the metrics. As the performance of shared components is measured, the context of the calling application is added at the same time. The resulting metrics provide an accurate measurement of performance in the context of appropriate calling composite applications.

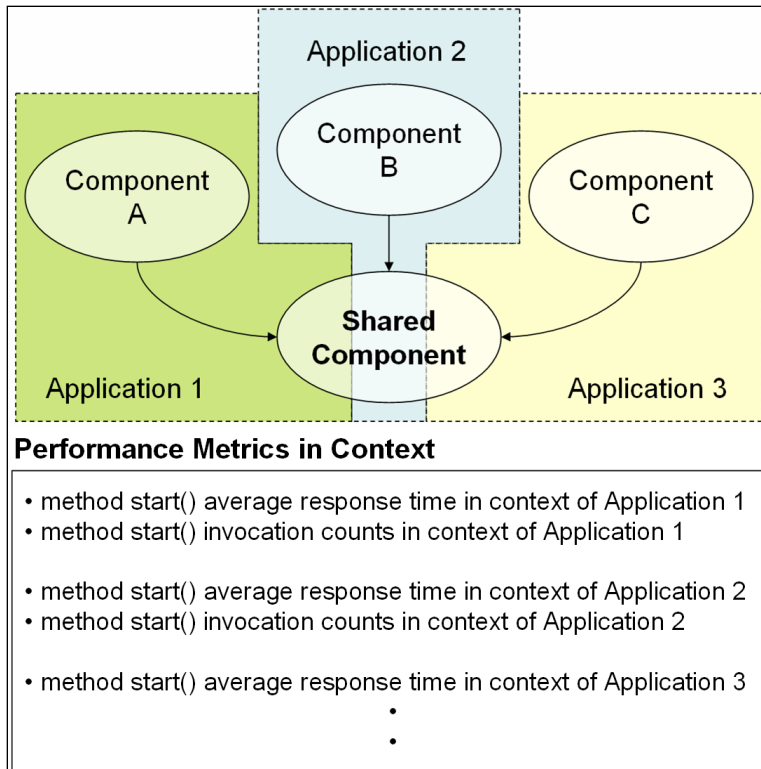


Figure 4: Metrics collected by ORACLE ENTERPRISE MANAGER breaks out behavior by application context

The metrics shown in Figure 4 accurately measure a particular method's average response time and invocation counts in the context of various calling applications. This approach eliminates the problems associated with performance metrics pollution. It also produces accurate metrics that can be leveraged for various APM tasks. Since contextual information differs by usage scenario, Oracle Enterprise Manager uses various mechanisms to inspect and inject contextual information. For example, the technique used to determine the context of a message in a Java Message Server (JMS) queue is dramatically different from that of a Java method invocation.

Performance threshold setting is completely different for performance metrics collected by Oracle Enterprise Manager. Since Oracle Enterprise Manager's metrics measure the performance of a component in the context of a specific composite application, the performance of a particular component can be characterized with multiple metrics. As a result, users can assign different performance thresholds to different metrics as illustrated in Figure 5.

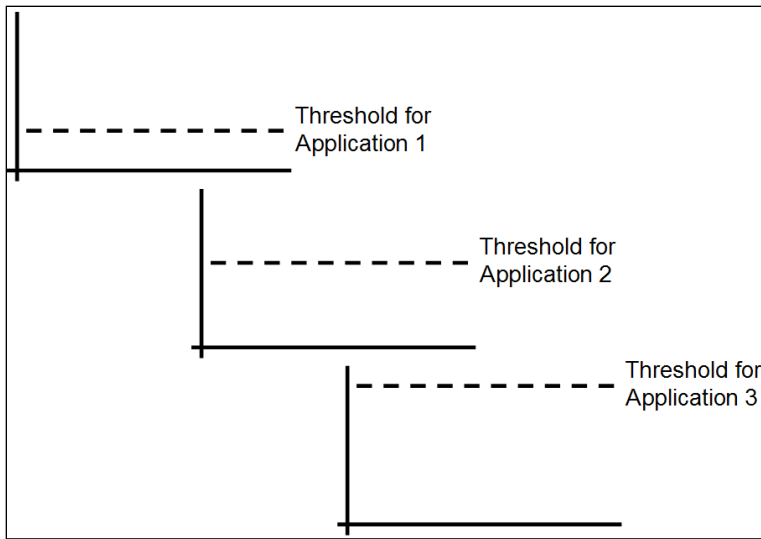


Figure 5: ORACLE ENTERPRISE MANAGER metrics allow threshold setting in context

By setting different thresholds for the metrics collected by Oracle Enterprise Manager, excessive false alarms are reduced and problem alerts can be directed to the owner of the specific application. The use of metrics in application context greatly improves the ability of an IT organization to monitor application performance and respond to performance problems around the clock. This approach also simplifies the process of setting performance thresholds. With the metrics collected by Oracle Enterprise Manager, users can map application performance requirements directly to performance thresholds. So, when a threshold is reached, problem alerts are more accurate, and the IT group pulls in only the teams relevant to solving the problem.

Oracle Enterprise Manager is the only tool in the market today that uses performance metrics in the context of specific composite applications as the fundamental building blocks of a 24/7 production monitoring capability.

Diagnosing and Resolving Problems Faster

Accurately characterizing the performance of software components or services is essential to improving the speed of problem diagnosis and resolution. Oracle Enterprise Manager measures performance in the context of specific composite applications, eliminating performance metrics pollution and producing measures of a much higher quality. Not surprisingly, solving problems using these accurate measurements requires less time and effort.

When metrics-in-context are used throughout the performance monitoring environment, it becomes possible to do accurate statistical analysis on the performance measurements. Oracle Enterprise Manager implements several performance analytics that significantly accelerate the performance analysis process. One of these analytics is highlighted as an example in Figure 6.

As Oracle Enterprise Manager collects measurements, it processes incoming data and stores the resulting information in its embedded database. The performance analytics feature then queries against this database to create statistical models and perform mathematical calculations. One of the performance analytics, entity performance ranking, is designed to help users quickly identify performance bottlenecks. Figure 6 shows a view of entity performance ranking in Oracle Enterprise Manager.

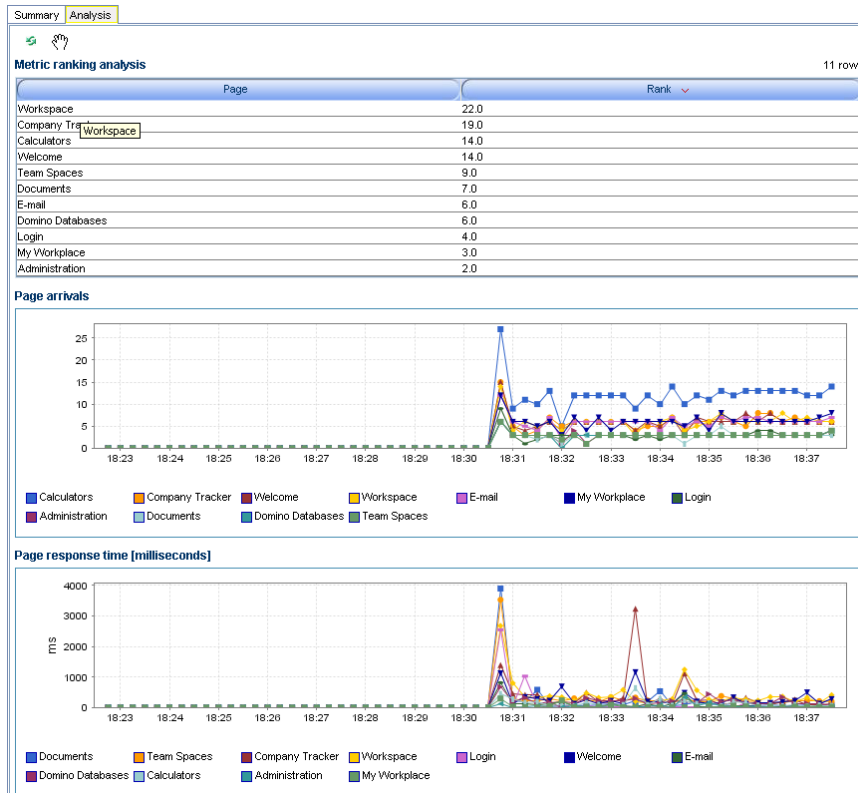


Figure 6: Entity performance ranking analysis accelerates the identification of performance bottlenecks

To create the entity performance ranking, Oracle Enterprise Manager uses an algorithm to normalize a pair of metrics—arrivals and response time—from a single monitored entity. Figure 6 shows that Oracle Enterprise Manager has normalized metrics for 11 page entities. This data normalization process enables direct comparison and ranking. Oracle Enterprise Manager uses this technique to rank compared monitored entities at the same level. In Figure 6, Oracle Enterprise Manager compares the performance of 11 pages (children entities) organized under a single book (parent entity)—an approach that allows users to identify bottlenecks efficiently.

Using analytical tools and raw performance measurements in the context of specific composite applications, IT organizations can quickly isolate an individual performance bottleneck, identify the responsible team, find the problem's root source, and fix the problem. The accuracy of these performance measurements improves an IT organization's ability to diagnose and resolve the problem.

CONCLUSION

To realize the business benefits of SOA-based composite applications, IT organizations must address a variety of management challenges that come with this new development paradigm. SOA-based composite applications present three significant challenges:

- Dealing with change and complexity
- Accurately measuring and monitoring applications
- Quickly diagnosing and resolving problems

Conventional approaches to managing applications cannot properly address these challenges with their inefficient manual processes and polluted performance metrics. A new generation of APM solutions is needed for SOA-based composite applications.

Oracle Enterprise Manager is a next-generation solution designed to handle the complexity and pace of change involved with a powerful new generation of SOA applications. Oracle Enterprise Manager's automated setup and maintenance of the 24/7 application monitoring environment helps IT organizations address the complexity of SOA systems. This unprecedented automation also addresses the lack of expertise and methodologies available today for managing SOA-based composite applications. In addition, the ability of Oracle Enterprise Manager to measure performance in the context of various composite applications provides significantly improved performance metrics. This helps IT organizations diagnose and resolve problems faster and lets them manage their composite application environment more effectively.

As IT organizations transition to SOA-based composite applications, they must consider the management challenges that accompany the move. Those who are serious about SOA must consider Oracle Enterprise Manager as a solution for successfully managing the performance and availability of their composite applications.



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