Program Management and Reporting

Oracle Fusion Cloud Project Management delivers program management and performance reporting solutions which help organizations coordinate key initiatives and major customer engagements by organizing projects under programs. Program managers and executives can manage the collective efforts of diverse business functions through programs to deliver strategic business transformation; or increase profitability for customer engagements by centralizing analysis while still managing specific deliverables at the project level.

Project and program health is continually monitored against a set of exception-based performance measures which proactively alert users to potential issues. Project and program managers are guided to urgent items in need of their attention through actionable intelligence which expedites corrective steps directly from the analysis. Timely performance alerts and insight into broader trends impacting the organization free up program and project stakeholders from tactical, routine reporting activities and allow them to focus on more strategic work.

**Deliver on Time and Budget with Program Management**

Coordinating and tracking programs by grouping related projects lets organizations analyse performance and accelerate program execution to realize the highest business value in the shortest amount of time. Program managers can monitor performance to eliminate guesswork, gain strategic and operational insight, detect risk earlier, and facilitate project mentorship opportunities. Monitoring program execution ensures the goals and benefits are delivered on time and budget, driving strategic outcomes for the business.

**Track and coordinate multiple projects to deliver program goals**

Programs are easily defined using a guided process to describe the program purpose, invite contributors and stakeholders, and select the projects for the program. Programs themselves can be organized into a hierarchical structure, and a drag and drop user experience makes it easy to maintain the program hierarchies and project assignments. With currency conversion settings and calendar mapping capabilities projects can be assigned to a program based on its strategy regardless of the project's currency and calendar.

**Program Performance Insight at your Fingertips**

Program managers spend less time looking for issues and more time mitigating risk with real-time performance insight at their fingertips. Potential

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**Key Features**

- Program management groups projects to maximize benefits
- Guided program creation
- Drag & drop to maintain program hierarchies and project assignments
- Program headlines alert to exceptions
- Watchlist for programs and projects of interest
- Centralized program communications and reporting plans
- Program action plans to aid rollout and success
- Actionable analytics with access to underlying transactions
- Multi-dimensional project and program reporting platform
- Trends and historical analysis for key performance indicators
- Analyze performance using Oracle Smart View for Office
- Real-time self-service reporting on project and program information
- Delivered business-centric reporting subject areas
- Build rich, visual, and interactive reports and dashboards
problems are detected before they surface and decisions made with confidence, through tailored analysis which anticipates the business questions needing answers and complements the organization’s program management approach.

Program headlines provide a complete overview of performance against key selected measures and alert program managers to any exceptions. Additional program analysis permits closer examination of the details: actual cost and effort, nonbillable totals, budget and forecast, commitments, capitalization, earned value, margin, and revenue performance.

Performance can be compared across programs, or across projects within a program. Programs and projects of interest can be added to a watchlist directly from the analysis, and commentary is supported through the program lifecycle with the capture of notes, tracking decisions, comments, and issues.

**Key Business Benefits**
- Deliver strategic business transformation or increase profitability for customer engagements with program management
- Program managers gain strategic and operational insight, detect risk earlier, and facilitate project mentorship opportunities
- Communications reporting plans aid transparency and foster collaboration
- Single source of program and project truth delivers complete, accurate view
- Actionable analytics for swift corrective action
- Make better decisions based on real time analysis
- Understand historical performance trends needing attention
- Easy access and analysis of transactional information for business users
- Free up business users for more strategic work

Figure 1. Monitor Program Performance and Identify Risk with Program Headlines and Analysis

**Keep Program Stakeholders on the Same Page**

Stakeholders are kept informed and engaged with regularly published communications on the program health, shared by the program manager to aid transparency and encourage collaboration. Centralized program communications are easily accessible for all stakeholders, and consistent program insight and commentary promotes a timely exchange of insights, guidance, questions, and answers.

Program managers can define communication reporting plans for their programs, controlling the distribution frequency, publishing options, and content layout using easy-to-tailor templates that best fit the business needs of each program. Communication reports comprise working and published versions, highlighting any trends over time, and the working version is automatically updated as performance data is collected for program monitoring and analysis. Stakeholders can share insights, provide guidance, and collaborate with the program manager and fellow stakeholders, reviewing and responding to comments to conduct conversations from within the application.
Remove Ambiguity with Clear Program Action Plans

Program managers can set up action plans to mitigate risk and manage administrative activities that contribute to the overall rollout, staffing and success of the program. Action plans aid communication by clearly outlining the program activities and expected resolutions; any ambiguity is removed, as everyone knows what their actions assignments are and when they are due. Plans can be collaboratively created with project managers and stakeholders, or the entire action plan delegated to the project manager, who is given the responsibility of defining and assigning action items. As the action items progress, their close reasons and resolution commentary contribute to the overall program retrospective, providing insights for both current and future programs.

Immediate, Actionable Insight into Project Performance

Project managers face increased pressure for faster delivery and smarter decision-making and require rapid reliable information for project success. Oracle Project Management proactively helps project managers get answers to their business questions and take action in real time, through self-monitoring, actionable project intelligence.

Exception-based analytics evaluate project performance against best practice key performance indicators, to proactively alert users to potential issues, provide easy access to the originating project transactions, and expedite corrective steps. With early insight into items requiring attention such as missing timecards, milestones at risk, or project assignments ending soon, project stakeholders elevate their focus to a more strategic level and proactively drive broader performance improvements across the board.

The intuitive, actionable project insight is delivered through an easy-to-use dashboard providing everything a project manager needs in one stop: powerful performance intelligence, dynamic actionable analytics, and visibility into all aspects of the project through a single view.

Insight into Project Health History and Trends

Comparison of current and past project performance is easy through historical key performance indicator trends, which highlight improvements or
degradation in performance and bring to attention projects with ongoing or escalating issues, along with any trends to be aware of. Without leaving the dashboard, project managers can quickly access the originating transactions and immediately take corrective action.

![Dashboard Image](image-url)

**Figure 3.** Self-Monitoring Projects Alert you to Exceptions

### Single Source of Program and Project Truth

Project-centric organizations have to maximize project value in line with evolving priorities and strategic objectives and need dynamic decision-making for continuous customer responsiveness and satisfaction. Oracle Project Management lets organizations keep score through program and project analytics which utilize a multi-dimensional model on a single source of truth to deliver the right information at the right time. Innovative reporting and analysis guides program and project managers, project stakeholders, and executives to rapid, relevant answers and facilitates swift action. The benefits of a single source of truth based on live project transaction data are full project transparency, informed business decisions, and higher-performing projects.

### Innovative Project Reporting Platform

The unique multi-dimensional project reporting platform, embedded inside the Oracle Project Management solution and leveraging Oracle's industry-leading online analytical processing, provides stakeholders with rapid and flexible project performance analysis capabilities, based on live project transaction data. Oracle Smart View for Office provides access to real-time transaction data and generate reports to evaluate project financial performance, and delivers the capability to view, import, manipulate, distribute, and share data in Microsoft Excel®, Word®, and PowerPoint®, as well as leverage advanced features such as Smart Slice and Smart Query.

### Put Reporting into the Hands of the Business Users

Program and project managers, executives and stakeholders all need up-to-the-minute information to be able to make optimal decisions quickly. Oracle Transactional Business Intelligence (OTBI) delivers a flexible and easy-to-use analysis tool that helps business users get real-time insight into transactional data, with easy-to-design dashboards, trend analysis, and graphical visualization through self-service information delivery. Equipped with flexible
and powerful reporting tools, project organizations can stay informed, and get immediate answers to their most pressing business questions, with fully integrated reporting and built-in data security.

**Complete, Modern Enterprise Project Portfolio Management**

Program Management and Reporting is part of the Oracle Project Management solution which helps organizations refine their project management processes to increase customer satisfaction, expedite delivery, and communicate increased project value. The focus is transitioned from project work status and completion to more efficient execution and better project outcomes.

Project enterprises benefit from innovative project delivery and unparalleled project financial management solutions. Delivery time-to-value is improved, productivity and profitability are increased, while compliance with contractual obligations and financial accounting regulations is ensured. And with conversational, AI-enabled projects, team members are freed up from tactical project activities and better engaged with modern, easy-to-use experiences and solutions.

**Eliminate Integration Costs, Expedite Delivery, Close the Books Faster**

The Oracle Fusion Cloud Application Suite works seamlessly together to deliver an end-to-end global project management business process, for comprehensive project cost management and accounting, project contract billing and revenue management, project and resource management, and program management. Oracle Project Management helps you reduce processing time, eliminate integration costs, deliver projects sooner and close the books faster.

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