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Message from Our CEO

Leading by Example

Good corporate citizenship means being intentional and thoughtful about the value we generate as a company—not only for our shareholders, but also for our people, our planet, and future generations. It means applying the same level of commitment, rigor, and sincerity to changing lives as we do to building cutting-edge technology for our customers.

This is the philosophy that drives Oracle's corporate citizenship efforts, which are yielding remarkable results year over year. From expanding our philanthropic footprint to new communities around the world to becoming the first-ever corporation to build a home for a public high school on its campus, 2018 was a year in which we made history and shaped the future.

Philanthropically, we continue to effect positive change in our communities around the world while empowering our employees to do the same. Each year, Oracle Giving donates millions of dollars in cash to nonprofit organizations working to advance education, protect the environment, and strengthen communities. Our people are changemakers, creators, and conservationists who donated nearly 100,000 hours of their time and talent through the global Oracle Volunteering program in FY18. At the same time, our education initiatives—Oracle Academy and Oracle Education Foundation—help students develop the technical acumen and creative confidence to become the innovators of tomorrow.

Environmentally, we continue to raise the bar. With Oracle's ongoing cloud transformation, it's more important than ever to consider the environmental impact of our technology. To this end, we're working to ensure that the infrastructure behind Oracle Cloud is clean, sustainable, and efficient. In this report, you'll also read about the phenomenal progress we've made toward achieving our ambitious 2020 sustainability goals—a testament to operational excellence. In recognition of our efforts, we were named to CDP's Climate A List in 2018 for the third consecutive year.

Culturally, we invest in our people through ongoing career development, continuous learning, diversity and inclusion initiatives, and health and wellness programs. These efforts earned us awards from the Great Place to Work Institute, as well as a 100 percent rating on the Human Rights Campaign's Corporate Equality Index for the eleventh consecutive year.

As demonstrated throughout this report, Oracle's corporate citizenship efforts are inspired, pragmatic, and effective. We are proud to leverage our greatest assets—our technology and our people—to change lives around the world. If you would like to share your feedback with us, please contact us at citizenship_ww@oracle.com.
Changing Lives Through Education

We help students develop the technical acumen and creative confidence essential to innovation—because breakthroughs are built on the foundational idea that no matter the problem, a solution can be found.

Oracle Academy ➔
Oracle Education Foundation ➔

Design Tech High School

Dragons Land at Oracle

In January 2018, Design Tech High School (d.tech) moved into its home at Oracle headquarters. With the dragon as their mascot, 550 d.tech students now share a campus with 7,000 tech workers. Read the story of how “d.tech at Oracle” went from vision to reality.

Design Tech High School ➔
Sustainability

The Planet Is a Stakeholder

At Oracle, we know that sustainability is good business. So we continually invest in initiatives that help us run our business more sustainably and develop products and services that help our customers do the same.

Giving

More Than Three Decades of Sincere and Effective Philanthropy

We support nonprofit organizations working to advance education, protect the environment, and strengthen communities around the world.
Volunteering

Our People Are Change Agents

Each year, Oracle employees donate tens of thousands of volunteer hours to causes close to their hearts.
Recognized as a Global Leader in Corporate Citizenship

Awards and Recognition

Corporate Citizenship
- Named among 100 Best Corporate Citizens of 2018 by Corporate Responsibility Magazine
- Recognized on Forbes’ list of The Just 100: America’s Best Corporate Citizens 2018
- Ranked #13 in the San Francisco Business Times Corporate Philanthropy Awards in 2018
- Received the 2017 National Philanthropy Day Award for Outstanding Corporate Grant Maker
- Received a AAA rating on the 2019 Toyo Keizai CSR Survey in the Overall CSR category

Workforce
- Named to Forbes’ 2018 list of Best Employers for New Grads
- Included on Forbes’ 2018 list of Best Employers in Canada
- Ranked #9 on LinkedIn’s list of Top 50 Companies in 2018
- Received a 100 percent rating on the Human Rights Campaign’s 2017 Corporate Equality Index
- Received a 100 percent rating on the Human Rights Campaign’s 2018 Corporate Equality Index, for the eleventh consecutive year
- Ranked #7 on the Fortune list of the World’s Most Admired Companies in the Computer Software category
- Recognized on Universum’s 2018 list of Top 100 Most Attractive Employers in the US
- Recognized on Winds of Change Top 50 Workplaces for Native American STEM Professionals
- Named to list of Top 50 Employers in 2018 by readers of Equal Opportunity Magazine
- Named a Top Supporter of Historically Black College and University (HBCU) Engineering in 2018
- Named to list of Top 50 Employers for women engineers in 2018 by readers of Women Engineer Magazine
- Named to list of Top 50 Employers for minority engineers in 2018 by readers of Minority Engineer Magazine
-_named to list of Top 50 Employers for workforce diversity in 2018 by readers of Workforce Diversity Magazine
- Named among the Best Places to Work in Latin America in 2018 by the Great Place to Work Institute
- Received a Gold rating in 2017 on the Work with Pride Index, which promotes LGBT-inclusive workplaces in Japan
Awards and Recognition (cont’d)

Sustainability
• Received the 2018 Acterra Business Environmental Award in the Sustainability category
• Recognized on CDP’s 2018 Climate A List, for the third consecutive year
• Awarded a Gold Certification by EcoVadis in 2017, putting us in the top 2 percent of suppliers that use the platform
• Recognized as a CDP Supplier Engagement Leader in 2019
• Received the 2017 Silicon Valley Water Conservation Award in the Business category
• Received the 2017 US Environmental Leadership Award by Cummins, Inc., an Oracle customer
• Ranked #9 on the list of Top Management Companies with BOMA 360 Buildings in 2017
• Recognized as one of the Best Workplaces for Commuters in California in 2018

Values and Ethics
• Recognized on the Global RepTrak 100 list of World’s Most Reputable Companies published by Reputation Institute in 2018
• Earned a PrivacyMark accreditation from the Japan Institute for Promotion of Digital Economy and Community

Design Tech High School at Oracle
• Recognized for exemplary public-private partnership with Design Tech High School at the Connect18 Awards
• Received the Redwood City Mayor’s Beautification Award in the category of Commercial Architectural Design
• Received the 2018 Best Projects Award from Engineering News-Record in the K-12 Education category
• Received a Golden Nugget award from the Pacific Coast Builders Conference
• Received the 2017 Silicon Valley Business Journal Structures People’s Choice Award, in the Best Educational Project category

Oracle Academy
• Received the 2018 Gold Impact Bite Award for Corporate Citizenship Initiatives in Greece for Oracle Academy’s contribution to the Greek educational system
• Received the Silver Award for Digital Education and the Bronze Award for Innovation in Education at the 2018 Education Leaders Awards in Greece
• Recognized as a winner in 2018 of the AMETIC Digital Skills Awards in Spain, in the Digital Skills in Education category
At Oracle, our people create the future by designing, developing, and delivering solutions that are transforming how the world uses and manages information. Our success is driven by the quality of people we have—the best and brightest in the industry. We’re committed to their success and we strive to create an environment that supports diversity and inclusion, teamwork, continuous learning, and well-being.
“Every good idea we have at Oracle comes from our employees. By building diverse and inclusive teams, we benefit from each other’s perspectives and strengths and make good ideas into great ideas. Ours is a culture in which everyone belongs and has a voice in driving innovation.”

—Safra Catz, CEO
A Culture of Belonging, Mutual Success, and Growth

Employee Communities
Oracle employees come together around many common interests, backgrounds, and experiences. Oracle supports employee affinity and resource groups to celebrate diversity and stimulate our culture of belonging for all.

Learn more about employee communities

Developing and Empowering Women Leaders
Oracle actively sponsors and supports women’s leadership development. The mission of Oracle Women’s Leadership (OWL) is to develop, engage, and empower current and future generations of Oracle women leaders to foster an inclusive and innovative workforce.

Learn more about OWL
A Culture of Belonging, Mutual Success, and Growth (cont’d)

Access Equals Opportunity

Oracle is committed to empowering employees with disabilities to develop their skills in the workplace.

Our inclusive culture inspires employees to support one another through a variety of initiatives including the Employees with Disabilities affinity group, Disability Inclusion webcasts, the Abilities Matter internship program, Oracle Interpreter Services, and a robust accessibility program that defines corporate accessibility standards for Oracle products.

Learn more about our accessibility program →

Awards and Recognition

[Images of various awards and recognitions]

Oracle Corporate Citizenship Report

Corporate Citizenship

Education

Giving

Volunteering

Sustainability

Our Priorities

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Values and Ethics

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Employee Stories

**Don Mauck**
Accessibility Evangelist

“What I like best about working at Oracle is that I get to do what I believe in, and that’s helping to make products accessible.”

Watch Video ➔

**Leor Chechik**
Software Developer

“From my first day here, I felt very at home. There’s no better place to be a software developer. I really can’t imagine a better fit for me than the flexibility that we have here at Oracle.”

Watch Video ➔

**Derya Dede**
Sales Director

“Oracle has a dynamic environment, and it always encourages us to be faster, to think strategically, and to build our network. I can say for sure that Oracle is the greatest company to work for.”

Watch Video ➔

**Claire Wei**
Marketing Director

“Working at Oracle is not just a job for me. It’s a career. Over the past 10 years of working for Oracle, I’ve learned and grown in the workplace. Therefore, it is now an inseparable part of my life.”

Watch Video ➔
Learning and Development

We Succeed by Helping Our Employees Succeed

Oracle supports continuous learning and development for our employees to enable them to grow, innovate, and deliver the best solutions.

In FY18, Oracle employees

• Received 2.3 million hours in training
• Accessed online learning content at a rate of more than 2 million views each month

Learn more about career development at Oracle →

Employee Wellness

Promoting Employee Health and Wellness

Oracle promotes employee health and wellness through a variety of initiatives, including the Employee Assistance Program, health fairs, biometric screenings, flu shots, health education, and the promotion of preventive care.

Oracle's Environment, Health, and Safety team works to ensure a safe, healthy, and eco-friendly workplace for our employees, as well as other stakeholders.

Learn about Oracle employee benefits →
Learn about Oracle Environment, Health, and Safety →
Design and Scope

This report was designed to achieve the following objectives:

• Communicate Oracle’s efforts to benefit society through our products, services, and corporate citizenship initiatives
• Track Oracle’s progress across our citizenship programs including sustainability, education, giving, and volunteering
• Align with the Global Reporting Initiative (GRI) Standards

We gathered input from dozens of Oracle executives, employees, and stakeholders in order to develop this report. Unless otherwise noted, the report covers all Oracle subsidiaries, and the data in the report covers the reporting period FY18 (June 1, 2017 through May 31, 2018). The Corporate Citizenship Report Data Sheet summarizes the data for the past three fiscal years through May 31, 2018.

If you have any questions regarding this report, please contact us at citizenship_ww@oracle.com.

Report Archives

2016 report (PDF) ➔ 2012 report (PDF) ➔ 2008 report (PDF) ➔
2014 report (PDF) ➔ 2010 report (PDF) ➔ 2006 report (PDF) ➔
Materiality

Oracle periodically conducts a materiality assessment in order to identify and better understand the areas where we should focus our efforts. This process helps us optimize the economic, environmental, and social performance required for long-term business success, while also enabling us to communicate Oracle's value contribution and positive impact in the communities in which we operate.

As part of our assessment, we reference the Global Reporting Initiative (GRI) Standards to identify key sustainability benchmarks. We are also guided by employee surveys and customers’ requests for proposals to identify issues that are most important to them.

See our GRI content index→
Values and Ethics

Policies and Standards

- Code of Ethics and Business Conduct
- Supplier Code of Ethics and Business Conduct
- Partner Code of Ethics and Business Conduct (PDF)
- Human Rights Statement (PDF)
- Policy Against Trafficking in Persons and Slavery (PDF)
- Conflict Minerals Statement (PDF)
- Privacy Policy
- Sustainable Procurement Statement
- Environmental Policy (PDF)
- Environment, Health, and Safety Policy (PDF)
- Equal Employment Opportunity Policy
- Accessibility Policy

Oracle Corporate Citizenship Report

Corporate Citizenship
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Operating with Integrity

Under the guidance of Oracle's Board of Directors, our senior management has always made it a priority to implement corporate governance practices that fulfill our responsibility to stockholders.

Learn more about Oracle’s corporate governance practices →

Privacy

Oracle understands the importance of safeguarding personal information in a hyperconnected world. We enforce policies and practices designed to protect data privacy and security for our customers, partners, and employees around the world.

Learn more about Oracle’s privacy policies →
Oracle Integrity Helpline

The Oracle Integrity Helpline, operated by a third-party service provider, makes it easy to submit a report online or by telephone. The helpline is confidential and available to all Oracle employees to raise concerns or to seek guidance regarding ethics and business conduct issues.

Oracle’s Core Values

The following core values are the foundation of our company and are essential to Oracle’s business:

**Communication**
We share information effectively with each other, but also know how to protect the confidentiality of our information.

**Customer Satisfaction**
We treat customer satisfaction as a top priority.

**Fairness**
We deal fairly with customers, suppliers, partners, and colleagues.

**Integrity**
We are honest and choose the path of integrity in all business transactions and dealings with others.

**Quality**
We incorporate excellence and quality in our work and strive to continuously improve.

**Compliance**
We comply with all laws, regulations, and Oracle policies that govern our business and employees’ actions on behalf of the company.

**Ethics**
We act ethically in every business context.

**Innovation**
We innovate and seek new and creative approaches to problem-solving.

**Mutual Respect**
We treat individuals with respect and dignity.

**Teamwork**
We work together as a team to benefit Oracle.
# Training and Awareness

## Compliance, Ethics, and Business Conduct Curriculum

To help employees understand and uphold Oracle’s Code of Ethics and Business Conduct, Oracle provides training courses that include but are not limited to the following:

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<td>Trains employees to conduct business ethically and in accordance with applicable anticorruption laws and Oracle policy.</td>
</tr>
<tr>
<td><strong>Employee Health and Safety</strong></td>
<td>Trains employees to identify and understand workplace hazards and to comply with all applicable health and safety laws, regulations, and any additional requirements.</td>
</tr>
<tr>
<td><strong>Ethics and Business Conduct</strong></td>
<td>Trains employees to apply Oracle’s Code of Ethics and Business Conduct in their daily work.</td>
</tr>
<tr>
<td><strong>Information Protection Awareness</strong></td>
<td>Teaches employees how to protect information at Oracle and how to apply Oracle’s security and privacy policies and practices to their jobs.</td>
</tr>
<tr>
<td><strong>Insider Trading</strong></td>
<td>Trains employees to fully comply with the applicable insider trading and securities laws that govern transactions in the securities of Oracle and other companies.</td>
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<tr>
<td><strong>Oracle Software Security Assurance</strong></td>
<td>Explains to employees the processes to be followed during product development and describes how to handle security vulnerabilities.</td>
</tr>
<tr>
<td><strong>Sexual Harassment Awareness</strong></td>
<td>Teaches employees to recognize and report actions that may constitute sexual harassment.</td>
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Changing Lives Through Education
Programs and School Partnerships

Oracle Academy

Oracle Academy advances computing education globally to drive knowledge, innovation, skills development, and diversity in technology fields.

Oracle Education Foundation

Oracle Education Foundation helps young people develop the technical acumen, creative confidence, empathy, and grit to become outstanding designers of solutions to people’s needs and the world’s problems.

Learn more about Oracle Academy

Learn more about Oracle Education Foundation
Design Tech High School

Design Tech High School (d.tech) is a pioneering California public charter high school that has been partnering with Oracle Education Foundation since 2014. When d.tech moved to its purpose-built home at Oracle headquarters in January 2018, it became the first public high school to be located on a corporate campus.

Learn more about d.tech →

Ponelopele Oracle Secondary School

The Ponelopele Oracle Secondary School was established in March 2006 under a public-private partnership between Oracle Corporation South Africa and the Gauteng Department of Education. Attended by more than 1,200 students annually, the school continues to deliver exceptional results.

Watch Video →
Oracle Academy advances computing education globally to drive knowledge, innovation, skills development, and diversity in technology fields with free curricula, learning resources, software, cloud environments, training, support, and certification resources. The program provides the tools educators need to engage, inspire, and prepare students around the world to achieve their dreams.
What’s New

Inspiring Student Innovation

Access to leading-edge computing education resources is key to student engagement. In 2018, Oracle Academy introduced new curricula on artificial intelligence and machine learning, as well as Oracle Academy Education Bytes—a collection of short, flexible learning modules designed to give students hands-on practice and insights.

FY18 at a Glance

- **6.3 million** students
- **15,000** educational institutions
- **128** countries

“I fully believe that my work with Oracle Academy courses was crucial in helping me to distinguish myself.”

—Zach Dinch, first-generation college student, Washington County, Pennsylvania
Oracle Academy’s Impact Around the World

North America: Helping Tomorrow’s Innovators Achieve their Dreams

Zach Dinch has a bright future. He was one of 800 students selected for admission to Princeton University from a pool of 5,400 applicants, and is the first in his family to attend college. After having struggled with math courses and nearly forsaking his career plans, he was able to achieve success thanks to guidance from one dedicated STEM teacher and an engaging Oracle Academy curriculum.

Read his story

Europe, Middle East and Africa: Increasing Diversity in Computing

Reyyan Ayfer, an educator at Bilkent University in Ankara, Turkey, is making a difference in the lives of young women. “Oracle Academy allows me to pass on the happiness I found in solving problems through computer programming as an undergraduate,” she says. “I took as many elective computer science courses as I could, and now it’s become a vocation.”

Read her story
Oracle Academy’s Impact Around the World (cont’d)

Latin America: Expanding Opportunities for Girls

Oracle Academy celebrated Girls in ICT Day with events in seven Latin American countries: Brazil, Chile, Colombia, Costa Rica, Ecuador, Mexico, and Peru. At these events, Oracle leaders shared their experiences, inspiration, and insights on careers in information and communication technologies (ICT) with more than 700 young women.

Watch the video

Asia Pacific: Creating Academic Pathways to Computing Careers

Oracle Academy partners with higher education institutions in Indonesia to help educators build a compelling and authentic computing curriculum. Oracle Academy hosted a Faculty Day in which 150 education leaders from 85 higher education institutions learned how Oracle Academy resources bridge the gap between student learning and employer expectations.

Read her story
In 2018, Oracle Academy collaborated with Oracle Volunteers and the Oracle Corporate Citizenship team, mentoring more than 80 graduate students of Servico Nacional de Aprendizagem Comercial (SENAC) in Brazil.

In collaboration with Oracle Volunteers, Oracle Academy mentored students at the National Polytechnic Institute in Mexico, providing insights and information on tech career pathways.

At the 2018 Intel International Science and Engineering Fair—the world's largest precollege science competition—Oracle Academy presented scholarships to ten computer science system software abstract winners.

Oracle Academy supported the #mydigitalmaker event organized by the Malaysian Digital Economy Corporation (MDEC) and the Ministry of Education of Malaysia in Kuala Lumpur. The event engaged more than 40,000 students in two days of skills-building workshops, competitions, exhibitions and talks to help prepare them for careers in technology fields.

Oracle Academy hosted a Student Day for more than 200 students at the University of Crete. In addition to learning about the program, students heard from Oracle Hellas executives about current trends and what it takes to build a career in the IT sector.

For the third year, Oracle Academy provided scholarships to first-time attendees of the Computer Science Teachers Association (CSTA) Annual Conference. As the founding sponsor of CSTA Conference teacher scholarships, Oracle Academy has enabled more than 100 teachers to attend this prestigious event.
Oracle Academy hosted an educational webcast series about Oracle Database and Oracle Application Express (APEX) for students and teachers from five countries in Sub-Saharan Africa: Ethiopia, Ghana, Ivory Coast, Kenya, and Nigeria.

To support final-year students from Funabashi Joho Business College of Technology in Chiba, Japan, as they transition from school to career, Oracle Academy hosted technical and career-related sessions at the Oracle office in Tokyo.

Oracle Academy hosts annual Girls in ICT Day events in Latin America to help young women imagine future careers in computing for themselves. The events feature speakers from various Oracle groups, including the Oracle Women Leadership program. In 2018, Girls in ICT events in Brazil, Chile, Colombia, Costa Rica, Ecuador, Mexico, and Peru drew more than 700 participants.

Awards and Recognition

Earned a 2018 Gold Impact Bite Award for Corporate Citizenship initiatives in Greece for Oracle Academy's contribution to the Greek educational system.

Won the AMETIC Digital Skills Awards in Spain, in the Digital Skills in Education category.

Received the Silver Award for Digital Education and the Bronze Award for Innovation in Education at the 2018 Education Leaders Awards in Greece.
The Oracle Education Foundation is a nonprofit organization funded by Oracle and staffed by Oracle employees. Its mission is to help young people develop the technical acumen, creative confidence, empathy, and grit to become outstanding designers of solutions to people’s needs and the world’s problems.

Visit the Oracle Education Foundation website ➔
Oracle Education Foundation

The Program

In the Foundation's program, Oracle Volunteers coach high school students through classes at the intersection of design thinking and STEAM (science, technology, engineering, art, and mathematics) disciplines. Students learn coding, electrical engineering, and user-centered design from real practitioners, and then apply their skills and knowledge to prototyping solutions. The Foundation's program also organizes internships for high school students.

Learn more about the program →

Skillanthropy in Action

Oracle employees who participate in the Foundation's program—whether coaching classes or managing interns—are true skillanthropists. They apply personal and professional skills to help change students’ lives. The program engages employees from a wide range of disciplines, including technologists, program managers, user experience researchers, and marketing experts.
The Ultimate Incubator

Students Share Their Prototypes

Commuticator

Working, running errands, and getting from point A to point B is time-consuming, and it’s often tough to get everything done. In the Foundation’s Internet of Things class, students designing for a busy user created Commuticator—a task optimizer that simplifies schedules and routes, as well as communications with people affected by the user’s activities. The experience taught them more than just how to code. “We learned the importance of collaboration and project management—skills essential to success in school and in our future careers—and we had a chance to think deeply about the complexity of modern life and how we might make it easier to manage.”

All Jacked Up

In the Foundation’s 3D Design + Production class, this team of students developed a lightweight, portable motorcycle jack to help their 79-year-old user easily fix a flat without having to lay down a 250-pound dirt bike and then wrestle it up again. “It was great to be able to learn 3D printing in such a fun environment, and do a project with real purpose,” they said. “We’ve always thought these skills were difficult and complicated, and this project helped us realize just how attainable they are to anyone. Plus, we feel good knowing that our user, Ralph, can keep on doing something he loves—off-road riding—and be confident that he won’t get stuck in the wilderness.”
Students Share Their Prototypes (cont’d)

VidaCam
Eager to aid in the early detection of breast cancer, these students put their empathy and creativity to work in the Foundation’s Wearable Tech class. They built a solution called VidaCam, an in-home thermal imaging camera and data-tracking system that detects and records abnormal heat signatures associated with cancer cell replication and other forms of disease. “This was such a special experience,” they said. “While it’s a prototype and a long way from being a tested medical device, we truly believe that VidaCam has the potential to benefit many people, and we hope that someday it can be accessible and affordable to all.”

Intellibrace
After interviewing an athlete recovering from injury, this team recognized the need for a smart ankle brace that could gamify physical therapy. In the Foundation’s Wearable Tech class, they built Intellibrace, an intelligent ankle brace that not only teaches patients to perform rehabilitative exercises correctly, but actually makes exercising fun. The device records performance data so that it can be shared with a physical therapist. “We learned a lot about coding, physical computing, project management, and human anatomy,” they said. “And perhaps most importantly, what we are truly capable of achieving when we work together.”
Students Share Their Prototypes (cont’d)

**Socrates**

In Socratic seminars, teachers are challenged to ensure that all students have equal opportunity to be heard. To make this idea a reality, these students created Socrates—an Internet of Things solution that tracks classroom participation via an online dashboard. Each student is given a device that, when activated, places their name in a speaker queue. A teacher dashboard shows the queue and keeps a record of each student's participation. “We learned that the best way to develop new skills is to dive right in: failing, learning, and then building up to a product that meets the needs of our users,” they said.

**Impact at a Glance**

- **166** unique volunteers
- **243** volunteering instances
- **9,092** volunteer hours donated
- **446** unique students
- **988** student instances
- **39** classes
See the Program in Action (cont’d)

All Jacked Up: A Student 3D Project Presented by Oracle Education Foundation
In Oracle Education Foundation’s 3D Design + Production class, students developed a lightweight, portable motorcycle jack to help a 79-year-old user fix a flat without having to lay down a 250-pound dirt bike and then wrestle it up again. Watch the video ➤

Design Tech Students Present Innovations at Oracle OpenWorld
At Oracle OpenWorld 2018, Design Tech High School students showcased the innovative prototypes they built in Oracle Education Foundation classes. Watch the video ➤

Oracle Education Foundation 3D Design + Production Class for Girls
In Oracle Education Foundation’s 3D Design + Production class, students learn how to design and produce 3D prototypes using industry-standard tools. Twenty-two young women from Design Tech High School participated in this class featuring Carbon, whose revolutionary technology fuses light and oxygen to rapidly produce 3D products. Watch the video ➤

Conservation Tech with Oracle Education Foundation and National Geographic
National Geographic Explorer Shah Selbe joined the Oracle Education Foundation’s Data Visualization class and introduced Design Tech High School students to conservation technology that enables good stewardship of the salt marsh in their own backyard. Watch the video ➤

Oracle Education Foundation Wearable Tech Workshop for Girls
Twenty-two ninth grade girls participated in the Oracle Education Foundation’s first wearable technology workshop. Oracle Volunteer instructors were just as excited as d.tech students about all the creative prototypes that came out of this experience. Watch the video ➤
DesignTech High School (d.tech) is a pioneering California public charter high school. Oracle's relationship with d.tech began in May 2014 through the Oracle Education Foundation, and quickly grew and deepened. In 2014, Oracle decided to build a home for the school on its headquarters campus.

Visit the d.tech website →
The d.tech Model

Guiding Principles

The d.tech model is guided by two powerful principles: providing extreme personalization and putting knowledge into action. A key element of this model is the Intersession program, in which students break from their regular courses four times a year to take two-week elective courses delivered by the community. Oracle Education Foundation, along with other nonprofits, small businesses, and individuals, provides classes.

Design Thinking Is a Given

The “Design” in the school’s name refers to design thinking, an empathy-based approach to problem-solving that involves iterative prototyping, which is central to d.tech’s curriculum. By using the tools of design thinking across all academic subject areas, and by partnering with teachers, classmates, and professionals, d.tech students learn to create the change they want to see in the world.
Technology Is a Given

The “Tech” in the school’s name refers to the fact that d.tech is a 1:1 computing school, meaning every student has a laptop and accesses most learning material online. Also, the heart of the school is a two-story, state-of-the-art maker space called the Design Realization Garage (DRG), where students learn how to use 3D printers, laser cutters, and design software as tools to express and realize their ideas. The DRG is also where the d.tech robotics team rises to the challenge of the FIRST Robotics Competition every year.

Exemplary Public-Private Partnership

Oracle’s relationship with d.tech has been recognized as an outstanding example of public-private partnerships in education. The Oracle Education Foundation has been partnering with the school on the Intersession program since 2014. Now, the school’s presence on the Oracle campus gives Oracle Volunteers the opportunity to engage with d.tech staff and students on a daily basis, both expanding and deepening what we can accomplish together.

Learn more about d.tech at Oracle ➔
See the Program in Action (cont’d)

Design Tech High School at Oracle: From Vision to Reality
In January 2018, DesignTech High School became the first public high school to be located on a corporate campus, while remaining fully autonomous. See the unique band of collaborators who contributed to the design and development of the school. Watch the video ➤

Ribbon-Cutting Ceremony for Design Tech High School at Oracle
In January 2018, d.tech officially moved into its new home at Oracle headquarters in Redwood Shores, California. Watch these highlights from the ribbon-cutting ceremony. Watch the video ➤

Steel-Signing Ceremony for Design Tech High School at Oracle
In November 2016, the Oracle Education Foundation invited Design Tech High School students and faculty to join Oracle and its entire facility team for a steel signing ceremony to commemorate the construction of d.tech at Oracle. See the video highlights, which reflect some of the shared excitement about this major milestone. Watch the video ➤

Oracle Breaks Ground on a Home for Design Tech High School
On August 12, 2016, Oracle broke ground for the construction of a new home for Design Tech High School at its headquarters in Redwood Shores, California. Watch this video for highlights from the groundbreaking ceremony. Watch the video ➤

Oracle, Design Tech High School, & DES Design a Facility
A unique band of collaborators begin designing a home for d.tech on Oracle’s campus. See how d.tech faculty and families, DES architects, and the Oracle Education Foundation are reinventing high school from the ground up. Watch the video ➤
Awards and Recognition

Recognized for exemplary private-public partnership with Design Tech High School at the Connect18 Awards.

Received the 2018 Best Projects Award from Engineering News-Record in the K-12 Education category.

Earned a Golden Nugget award, along with DES Architects + Engineers and XL Construction, from the Pacific Coast Builders Conference.
Sincere and Effective Philanthropy
Oracle Giving

Our Focus Areas

Education

We support nonprofit organizations that awaken and deepen students’ interest in STEAM (science, technology, engineering, art, and math) disciplines and human-centered design.

Learn about our education grants ➔
Our Focus Areas (cont’d)

Environment

We support nonprofit organizations that work to protect our planet and the life it sustains.

Learn about our environment grants ➔

Community

We support nonprofit organizations that provide vital health and human services, assist families and people in need, and strengthen the infrastructure that supports a healthy society.

Learn about our community grants ➔
Workplace Giving

Oracle supports its employees’ philanthropic efforts by matching their personal charitable donations and their contributions to Oracle disaster relief campaigns. We also enable our employees to help their colleagues in times of need through an employee assistance fund.

Learn about workplace giving →

Oracle NetSuite Social Impact

Oracle NetSuite Social Impact offers nonprofits and social enterprises software donations and pro bono services to accelerate impact.

Learn more →
Advancing Education

“For nearly five years, Oracle has helped us empower girls to develop as innovators and leaders through our global tech entrepreneurship program, Technovation. This year alone, more than 100 Oracle employees mentored some of the 20,000 girls from over 100 countries, as they learned how to leverage technology to create real solutions to problems in their community.”

— Tara Chklovski, Founder, CEO, Iridescent

Addressing the Gender Gap in Technology

Increasing diversity and creating opportunities for women in technology starts with investing in STEAM (science, technology, engineering, art, and math) disciplines and computer science education for girls. We fund nonprofit organizations working to encourage and inspire girls to pursue STEAM studies. Our grantees include Girls Inc. of Alameda County, Girl Scouts of Northern California, Girlstart, Techbridge Girls, Technovation, and the Women’s Technology Empowerment Centre.
Causes We Support (cont’d)

Igniting a Passion for Computer Science and Engineering

Oracle funds nonprofit organizations that support future generations of computer scientists and engineers. Since 2010, we have funded the continuing development of Alice, BlueJ, Greenfoot and Stride—free educational programs that teach object-oriented programming to learners of all ages worldwide. We also fund Bridge for Smile, FIRST, Junior Achievement, National Academy of Engineering, and Raspberry Pi Foundation.

Nurturing Creative Problem-Solvers Through Design Thinking

We fund several organizations that share our commitment to design thinking, a human-centered problem-solving approach that emphasizes empathy, creativity, and iteration. Among the programs we support are Ashoka India’s Changemaker Day, Boys & Girls Clubs of the Peninsula’s STEM programs, the Computer History Museum’s Design_Code_Build program, DesignTech High School, and the Exploratorium’s XTech program.
Featured Education Grants

Akili Dada
Nairobi, Kenya
Supporting the Young Changemakers Program, which provides underserved young women ages 13 to 20 with scholarships, mentoring, and leadership training.

Learn more ➔

Resource Area for Teaching
California, United States
Transforming donated surplus materials into interactive learning experiences.

Learn more ➔

Smash
California, United States
Improving access and outcomes for underserved students in STEM fields.

Learn more ➔

Teach for India
Mumbai, Maharashtra
Recruiting India’s outstanding young leaders and placing them as full-time teachers in underresourced schools.

Learn more ➔

View Oracle’s complete grant portfolio ➔
Protecting the Environment

“When we launched the Pristine Seas initiative in 2008, our goal was to protect 20 of the ocean’s wildest places. Thanks to generous support from Oracle and our other donors, we were able to achieve this goal two years ahead of schedule and expand our conservation efforts to other endangered ecosystems.”

—Enric Sala, National Geographic Explorer-in-Residence

Oracle Giving

Causes We Support

Restoring Ocean Health

A healthy ocean is essential to sustaining life on this planet. Oracle is a longtime supporter of Pristine Seas, a National Geographic initiative that identifies, surveys, protects, and restores the last wild places in the ocean. Pristine Seas has carried out expeditions in 26 locations, 19 of which have since been protected, covering a total area of nearly 5 million square kilometers. We also support marine wildlife education and protection through The Marine Mammal Center and the Marine Science Institute.
Developing the Next Generation of Stewards

We support nonprofit organizations that provide environmental education and immersive outdoor experiences to students, inspiring the next generation of environmental stewards and citizen scientists who will understand, care about, and protect the natural world. Our grantees include Ashoka Trust for Research in Ecology and the Environment, NatureBridge, and Save The Redwoods League.

Helping to Plant a Billion Trees

In 2015, Oracle awarded The Nature Conservancy a US$1 million grant over four years in support of the Plant a Billion Trees campaign. This grant established a philanthropic legacy for Oracle OpenWorld—our flagship technology conference in San Francisco, California, with more than 60,000 attendees—by complementing the event’s sustainability goals, including carbon neutrality.
Causes We Support (cont’d)

Supporting Gorilla Conservation for Decades

Oracle has been a major funder of the Dian Fossey Gorilla Fund International (DFGFI) and its protection of gorillas in Rwanda and the Democratic Republic of Congo since 1990. In 2014, we entered into a technology partnership, awarding a renewable grant of Oracle Cloud services. We host all DFGFI data—the world’s largest, most comprehensive longitudinal database of wild great ape population, plus media files—for free. Data is globally accessible to scientists at no cost and is leveraged in the Oracle Education Foundation’s data visualization workshops.

Read the story ➔

Working Toward a Zero-Waste Future

Proper waste management is essential to the health of all living systems. Our grantees include Wecyclers, a social enterprise in Lagos, Nigeria, that incentivizes waste recycling in densely populated urban neighborhoods, and the WEEE Centre in Nairobi, Kenya, which promotes public awareness of the environmental and health hazards of ewaste and educates the public about reuse, recycling, and safe disposal. Oracle is also a founding sponsor of California Coastal Cleanup Day, which has removed hundreds of thousands of pounds of trash from California waterways each year since 1995.
Featured Environment Grants

California State Parks Foundation
California, United States
Protecting, enhancing, and advocating for California’s state parks.

Centre for Science and Environment
New Delhi, India
Providing teachers with resources and practical activities to reduce water consumption, optimize energy efficiency, minimize waste generation, and collect and recycle water in schools.

Foundation for Environmental Education (FEE) Japan
Tokyo, Japan
Promoting sustainable development through environmental education.

The Marine Mammal Center
California, United States
Providing marine science education to the public, rescuing and treating stranded marine mammals, investigating disease, and disseminating data and knowledge globally.

View Oracle’s complete grant portfolio →
Strengthening Communities

“Stanford Health Care is proud to have Oracle as a Stanford Medicine Corporate Partner. Through its generous support of this program, Oracle is helping to assure the health and well-being of its own employees and their families while elevating standards of care for patients everywhere.”

—David Entwistle, President and CEO, Stanford Health Care

Oracle Giving

Causes We Support

Working Together to Shape the Future of Medicine

Oracle is a member of the Stanford Medicine Corporate Partners program. This long-term partnership between Stanford Medicine and leading global companies works to inspire solutions for healthcare delivery through transformational research, education, and support of lifelong health.

Read the story ➔  Watch the video ➔  

Oracle Corporate Citizenship Report  Corporate Citizenship  Education  Giving  Volunteering  Sustainability

Overview  Education  Environment  Community  Workplace Giving  Grant Portfolio
Causes We Support (cont’d)

Improving Access to Quality Healthcare

Around the world, our grantees work to increase access to vital health and human services. They include Africa Cancer Foundation, Bay Area Cancer Connections, Florence, George Mark Children’s House, HelpAge India, Riders for Health, and Smile Train India.

Building Stability and Self-Reliance

Oracle grantees help individuals, children, and families experiencing homelessness. They help people get back on their feet by providing shelter, supportive services, and access to affordable housing. These organizations include The Banyan, Habitat for Humanity Greater San Francisco, LifeMoves, and Rebuilding Together Peninsula.
Causes We Support (cont’d)

Advancing Food Security

Food banks provide much more than meals. They bring hope to people in need and bring communities together. For more than 25 years, Oracle has supported food banks in its local communities around the world, donating more than US$200,000 plus thousands of volunteer hours to organizations including Alameda County Community Food Bank, Central Texas Food Bank, the Greater Boston Food Bank, Nashua Soup Kitchen and Shelter, and Second Harvest Food Bank.
Featured Community Grants

**A Precious Child**
Colorado, United States
Assisting disadvantaged and displaced children by providing essentials, resources, and opportunities to help them reach their full potential.

**Breakthrough**
New Delhi, India
Preventing violence against women and girls by transforming the norms and cultures that enable it.

**Good Aging Yells**
Tokyo, Japan
Creating an inclusive society in which all people can enjoy their lives regardless of gender identity or sexual orientation.

**Safe Water Network**
New Delhi, India
Ensuring access to safe, affordable drinking water through locally owned and operated safe water stations.

View Oracle’s complete grant portfolio →
Workplace Giving

Amplifying Our Employees’ Philanthropy

Employee Donation Matching

Through the MyGiving portal, Oracle supports its employees’ philanthropy by matching their personal charitable donations to causes around the world. We matched more than US$1.7 million in employee donations in FY18.

FY18 at a Glance

- **US$2.5 million** in matched employee donations and disaster relief contributions
- **6 campaigns** supporting disaster relief and recovery
- **48 grants** awarded to help employees in times of need
Disaster Relief

When a disaster occurs, Oracle matches employee donations to disaster relief, dollar for dollar. In FY18, we matched more than US$760,000 in employee contributions to disaster relief efforts around the world, including Mexico, Puerto Rico, and the United States.

Employees Helping Employees

In FY18, Oracle launched Oracle Cares, an employee assistance fund that enables employees to make donations to support fellow employees in times of need. The fund provided 48 hardship grants, totaling more than US$175,000 in FY18, helping employees recover from natural disasters and serious injury or illness.
Amplifying Our Employees’ Philanthropy (cont’d)

“During Hurricane Irma, my house sustained roughly US$55,000 in damages. Though Oracle Cares wasn’t able to provide a grant for the entire shortfall of my insurance, it provided enough for me to get the repairs done that had to be done. Without it, the hardship on my family would have been extreme. My family and I are truly grateful for the assistance provided by Oracle Cares—a weight has been lifted.”

—Oracle Cares Hardship Grant Recipient
The Excellent Organizations We Support

When it comes to philanthropy, we don’t wait for the right people to find us. Instead, we actively seek out nonprofit, nonreligious, and nongovernmental organizations that match our philanthropic focus areas and invite them to submit grant proposals. We are proud to support this portfolio of excellent organizations that are working to advance education, protect the environment, and strengthen communities around the world.
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<td>Greenfoot, BlueJ, Stride</td>
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<td><strong>Environment</strong></td>
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### US$150,000 and Under

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<td>Kalinga Institute of Social Sciences</td>
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<td>Community</td>
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### US$150,000 and Under (Cont’d)

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<td>Safe Water Network</td>
<td>Seva Mandir</td>
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<td>Teach for India</td>
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### US$75,000 and Under

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<td>Ashoka Trust for Research in Ecology and Environment</td>
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<td>Global Cancer Concern India</td>
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<td>Mobile Creches</td>
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**Overview:** Community, Environment, Education, Workplace Giving

**Grant Portfolio:** Oracle Corporate Citizenship, Corporate Citizenship, Sustainability, Volunteering, Education, Giving
## US$75,000 and Under (Cont'd)

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<td>Samarthanam</td>
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<td>SNEHA</td>
<td>Society for All Round Development</td>
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### US$50,000 and Under (Cont’d)

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### US$25,000 and Under

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### US$25,000 and Under (Cont'd)

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| FIRST              | Foundation for Environmental Education Japan | George Mark Children's House | Girl Scouts of Northern California | Girls Inc. of Alameda County | Good Aging Yells | Habitat for Humanity Greater San Francisco | José Valdés Math Institute | Juma Ventures | Junior Achievement of Northern California | Keep Austin Beautiful | Learning for All | Literacy India | Maker Education Initiative | MESA | Mid-Peninsula Boys & Girls Club | Nashua Soup Kitchen and Shelter | National Academy of Engineering | New Teacher Center | PlanetRead | Ravenswood Education Foundation | Riders for Health Kenya | Save the Redwoods League | SchoolForce |
## US$25,000 and Under (Cont’d)

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See Oracle’s current grant portfolio →
Our People Are Change Agents
Oracle Volunteers in Action

Every year, Oracle Volunteers around the world undertake projects to support causes close to their hearts—from mentoring students in less-advantaged communities to donating and distributing food to those in need.

Oracle Volunteers in Action

Every year, Oracle Volunteers around the world undertake projects to support causes close to their hearts—from mentoring students in less-advantaged communities to donating and distributing food to those in need.

Watch the video ➔

FY18 at a Glance

25,250 volunteers
1,261 projects completed
96,938 hours donated
657 organizations supported in 50 countries
Contributing Locally for Global Impact

For more than 25 years, Oracle employees have been advancing education, protecting the environment, and strengthening communities. Through year-round activities and three annual focused initiatives, we support hundreds of nonprofit organizations and public institutions around the world.

North America
- 12,260 volunteers
- 31,083 hours donated
- 558 projects completed

Europe, Middle East, and Africa
- 4,747 volunteers
- 25,090 hours donated
- 251 projects completed

Asia Pacific
- 7,123 volunteers
- 33,331 hours donated
- 385 projects completed

Latin America
- 1,496 volunteers
- 7,740 hours donated
- 68 projects completed
Employee-Driven Volunteerism

The vast majority of Oracle Volunteering projects are employee-driven. Oracle employees initiate projects in collaboration with nonprofit organizations of their choice, driving positive change around the world.

Skillanthropy in Action

Oracle Volunteers apply their professional skills philanthropically. To date, Oracle employees have volunteered more than 8,000 hours in the Oracle Education Foundation program, coaching students in multiday classes that combine coding, engineering, and design thinking.
Empowering Our Employees to Be Changemakers (cont’d)

Year-Round Volunteerism

On any given day, Oracle Volunteers are donning their bold red shirts and finding ways to change things for the better around the world.

Global Initiatives

In addition to supporting employee-driven volunteerism year-round, Oracle’s corporate citizenship team organizes global initiatives that promote each of our three focus areas.

**Focus on Environment**
Every April, employees take action for a healthy planet in partnership with environmental organizations.

**Focus on Education**
Every August and September, employees give special attention to supporting students, schools, and education-focused nonprofits.

**Focus on Community**
Every November through December, employees share their time and resources to help those in need.
Oracle Volunteers Changing Lives

More Than 31,000 Volunteer Hours Donated in North America

12,260 Oracle employees in North America contributed 31,083 volunteer hours, supporting more than 330 organizations, in FY18.

“\nThe Oracle Volunteering program has given me the opportunity to create projects, collaborate with colleagues across the company, and meet people I would not have met otherwise. More importantly, the nonprofits and schools that we’ve volunteered with have benefited immensely. They are always in need of support, and they view Oracle as a company committed to serving and strengthening the community."

—Diane Mathis, Oracle Customer Success Manager, Bridgewater, New Jersey
Oracle Volunteers in Action—Education

See how Oracle Volunteers in North America helped advance education, protect the environment, and strengthen communities in FY18.

Providing Tech Training for High School Students
Lauderhill, Florida

Oracle Volunteers taught high school students at Lauderhill Magnet School how to create web pages using HTML, CSS, and JavaScript, and helped them prepare for coding and robotics competitions.

Coaching Students in Oracle Education Foundation Classes
Redwood Shores, California

Oracle Volunteers coached students from Design Tech High School in the Oracle Education Foundation's 3D printing class.

Networking with SMASH Academy on Stanford Campus
Palo Alto, California

Oracle Volunteers participated in Networking Night to give first-generation college-bound Summer Math and Science Honors Academy (SMASH) scholars the opportunity to learn about careers in STEM and practice their public speaking and presentation skills.
Oracle Volunteers in Action—Environment

See how Oracle Volunteers in North America helped advance education, protect the environment, and strengthen communities in FY18.

Keeping Durham Beautiful
Durham, North Carolina
Passionate volunteers in Durham helped green their city by planting trees, maintaining gardens, and cleaning up litter.

Celebrating Earth Day, Austin Style
Austin, Texas
Oracle Volunteers removed invasive plants from Balcones Canyonlands Preserve, which provides habitat for eight endangered species.

Greening City Streets with Friends of the Urban Forest
San Francisco, California
Oracle Volunteers planted and cared for trees along the streets and sidewalks of San Francisco, helping beautify neighborhoods, clean the air, and purify stormwater runoff.
Oracle Volunteers in Action—Community

See how Oracle Volunteers in North America helped advance education, protect the environment, and strengthen communities in FY18.

Packing Kits for a Children’s Hospital
Redwood Shores, California
Oracle Volunteers collected supplies and packed activity kits to benefit kids and families receiving care at UCSF Benioff Children’s Hospital.

Sorting Food with Greater Vancouver Food Bank Society
Vancouver, Canada
Oracle Volunteers sorted food for distribution to community agencies and kitchens around Greater Vancouver.

Lending a Hand at the San Antonio Humane Society
San Antonio, Texas
Oracle Volunteers showed love and care to animals in need at the San Antonio Humane Society by cleaning their kennels, grooming, feeding, and playing with them.
"It was very rewarding to lead an Oracle Volunteering project in which my colleagues and I worked together to sort and distribute food staples to families in need. This reinforces my belief that, together, we can do so much more—and I feel encouraged to participate in more Oracle Volunteering projects to do what we can for the benefit of our community and the environment."

—Chin Yee Hiew, Oracle Executive Assistance, Kuala Lumpur, Malaysia
Oracle Volunteers in Action—Education
See how Oracle Volunteers in Asia Pacific helped advance education, protect the environment, and strengthen communities in FY18.

Supporting the Technovation Challenge 2018
Tokyo, Japan
As part of the Technovation Challenge, Oracle Volunteers helped girls develop mobile apps and business plans to solve challenges faced by their communities.

Delivering Early Education in Rural India
Kolkata, India
Oracle Volunteers supported the work of the Kishalay Foundation by teaching students math and science, as well as the importance of eating nutritious food.

Supporting International Girls in ICT Day
Mumbai, India
Oracle Volunteers introduced female college students to careers in information and communications technology (ICT) via panel discussions and other engaging activities.
Oracle Volunteers in Action—Environment

See how Oracle Volunteers in Asia Pacific helped advance education, protect the environment, and strengthen communities in FY18.

Advancing Environmental Education
Tokyo, Japan
Oracle Volunteers teamed up with FEE Japan to teach young people how to protect and care for the environment through hands-on learning activities.

Planting Trees Around Agara Lake
Bengaluru, India
Oracle Volunteers helped restore the shore of Agara Lake by preparing the soil and planting new trees that will become a beautiful part of the local ecosystem.

Cleaning Up in Egret Botanical Garden
Suzhou, China
Oracle Volunteers and their families learned about the importance of recycling while collecting trash that threatens the native species of Egret Botanical Garden.
Oracle Volunteers in Action—Community

See how Oracle Volunteers in Asia Pacific helped advance education, protect the environment, and strengthen communities in FY18.

Packing Meals with Rise Against Hunger
Manila, Philippines
Oracle Volunteers packed nearly 1,000 meal kits to be distributed to pregnant women and new mothers who have been displaced by the conflict in Marawi.

Distributing Food and Toiletries to Those in Need
Kuala Lumpur, Malaysia
Oracle Volunteers came together to set up and distribute groceries and toiletries as part of the HOPE worldwide monthly food distribution program.

Bringing Arts and Crafts to Underserved Youth
Hyderabad, India
Oracle Volunteers teamed up with Prayas Institute for Social Development to support an underserved community by providing kids with a nutritious meal and engaging them in a fun art activity.
Through the Oracle Volunteering program, I was introduced to young adults with mental illness and found myself inspired by their positive attitudes despite having very few material possessions. They showed me that happiness is a choice and got me addicted to volunteering. I’m grateful to be part of a company that facilitates this experience for its employees!

—Lorena Trambitas, Oracle Customer Success Manager, Bucharest, Romania
Oracle Volunteers in Action—Education

See how Oracle Volunteers in Europe, Middle East, and Africa helped advance education, protect the environment, and strengthen communities in FY18.

Empowering Vulnerable Women with Skills Training
Bucharest, Romania

Oracle Volunteers supported Casa Ioana’s Girl Up! initiative to empower young women by providing training on public speaking and guidance on how to build a personal brand.

Nurturing Future Entrepreneurs
Dublin, Ireland

In collaboration with Junior Achievement Ireland, Oracle Volunteers brought entrepreneurship education to elementary school students.

Inspiring Girls to Pursue Careers in STEM
Madrid, Spain

Oracle Volunteers joined forces with Fundación Junior Achievement España to introduce girls to STEM education through fun and engaging coding activities.
Oracle Volunteers in Action—Environment
See how Oracle Volunteers in Europe, Middle East, and Africa helped advance education, protect the environment, and strengthen communities in FY18.

Restoring Cernica Forest
Bucharest, Romania
Oracle Volunteers helped ECOTIC restore parts of the Cernica Forest by preparing the soil and planting trees.

Celebrating Earth Day
Rome, Italy
Oracle Volunteers celebrated Earth Day with Comune di Roma by working in teams to rid a local park of trash and debris.

 Beautifying a Local Garden
Madrid, Spain
Once a month, Oracle Volunteers and their families support Asociación Albalá—a farm that offers apprenticeships to people at risk of social exclusion—by planting and caring for gardens.
Oracle Volunteers in Action—Community

See how Oracle Volunteers in Europe, Middle East, and Africa helped advance education, protect the environment, and strengthen communities in FY18.

**Sorting Food with Voedselbank Amsterdam**
Amsterdam, Netherlands
Oracle Volunteers sorted and packed food with Voedselbank Amsterdam to assist individuals and families in need.

**Running for Cancer Research**
London, England
Oracle Volunteers laced up their running shoes to support Cancer Research UK and its mission to help those affected by cancer.

**Lending a Helping Hand to Orphaned Children**
Nairobi, Kenya
Oracle Volunteers came together to support children at Dream Children's Home, an orphanage in Nairobi, Kenya.
“The Oracle Volunteering program supports me to use my professional skills as a mentor for girls who are interested in using technology to solve local problems in their communities.”

—Evelyn Espinosa Marquez, Oracle Solution Engineering Senior Manager, Mexico City, Mexico
Oracle Volunteers in Action—Education

See how Oracle Volunteers in Latin America helped advance education, protect the environment, and strengthen communities in FY18.

Designing the Future with Public High School Students
**Buenos Aires, Argentina**
Oracle Volunteers inspired the next generation of changemakers by serving as technical mentors to students from Escuela Tecnica No35, as part of the Chatbots for Good coding challenge.

Mentoring Underserved Students
**São Paulo, Brazil**
Oracle Volunteers mentored students through the Gerando Falcões program by sharing career advice and professional guidance.

Creating Chatbots for Good
**Mexico City, Mexico**
Oracle Volunteers helped students develop applications as part of the Chatbots for Good coding challenge in collaboration with Junior Achievement.
Oracle Volunteers in Action—Environment

See how Oracle Volunteers in Latin America helped advance education, protect the environment, and strengthen communities in FY18.

Teaching Youth About Sustainable Agriculture
Buenos Aires, Argentina
Oracle Volunteers built an organic garden alongside 300 students in a Fundación Chacras program that promotes sustainable agriculture and leverages technology to care for the plants.

Planting Trees with Fundación Natura
Bogotá, Colombia
Oracle Volunteers helped restore a local forest by preparing the soil and planting trees in support of Fundación Natura.

Building an Environmental Education Center
São Paulo, Brazil
Oracle Volunteers constructed an education center for Fundação Julita, which provides education services to children and families in vulnerable circumstances.
Oracle Volunteers in Action—Community

See how Oracle Volunteers in Latin America helped advance education, protect the environment, and strengthen communities in FY18.

Supporting International Women’s Day
Buenos Aires, Argentina
To celebrate International Women’s Day, Oracle Volunteers teamed up with Oracle Women’s Leadership (OWL) and La Fundación de los Colores to provide career guidance and support to women pursuing new careers.

Building Houses, Building Dreams
Mexico City, Mexico
Oracle Volunteers enjoyed the opportunity to build transitional homes with TECHO, working alongside the future residents.

Building and Delivering Wheelchairs
São Paulo, Brazil
Oracle Volunteers built and delivered wheelchairs with the Rotary Club de Limeira, to help enhance quality of life and mobility for people with disabilities.
The Planet Is a Stakeholder
We all share one planet and are one humanity. It’s a truth both simple and profound, and one that drives our sustainability efforts at Oracle. Sustainability is inherent in the way we think about and approach nearly every aspect of our business, from operational efficiency to product development to employee engagement.

Throughout this report, you will read about the incredible collaboration among our many stakeholders—including our employees, customers, and partners—to identify and address the areas that are most material to Oracle. You will also read about the phenomenal progress we’ve made toward achieving our ambitious 2020 goals and the ways we continue to raise the bar for ourselves.

There is always more work to be done, and Oracle remains committed to building a resilient future for our planet, for humanity, and for future generations. Together we are changing lives around the world, and with the growth in new disruptive technologies, including the cloud, I am more hopeful now than ever before that we can achieve the Sustainable Development Goals necessary to benefit our planet and the life it sustains.

JON CHORLEY
CHIEF SUSTAINABILITY OFFICER
Awards

Recognition of Oracle’s Sustainability Leadership

Oracle was recognized on CDP’s Climate A List for the third consecutive year in 2018, acknowledging our leadership in fighting climate change.

Oracle earned a gold medal in the 2018 EcoVadis CSR Assessment, putting us in the top 5 percent of responding companies for supplier sustainability.

Oracle Americas received the 2018 Acterra Business Environmental Award for being a role model in sustainability.

Clean Cloud

We operate an efficient, clean, and circular cloud infrastructure that enables our customers to not only drive business value but also lower their environmental impact.

Learn about operating a clean cloud →
Operations

Sustainability is at the heart of our business operations—from managing our use of natural resources to ensuring responsible supply chain practices and running sustainable events globally.

Learn about our sustainable operations ➤

Customers

Oracle recognizes that sustainability is good business. That's why we're committed to developing practices and products that enable our customers around the world to put the planet first.

Learn how Oracle solutions advance sustainability ➤
Employees

Sustainability is everyone’s business. We empower our employees to be good stewards of the planet, and recognize those who are leading the charge.

Learn how our employees advance sustainability ➤
A More Sustainable Computing Platform in the Cloud

Whether through software as a service (SaaS), platform as a service (PaaS), or infrastructure as a service (IaaS), Oracle Cloud offers our customers the opportunity not only to drive business value, but also to reduce their environmental impact. Oracle Cloud data centers deliver a more sustainable computing platform that is efficient, renewable, and aligned with the circular economy.

Learn more about Oracle Cloud →
Elasticity. Managing an elastic computing platform that can grow dynamically with an organization as needed, eliminating excess capacity builds for future demand.

“With Oracle Cloud Infrastructure and Oracle Cloud Platform, we significantly reduced IT operational costs, cut energy consumption by 20 percent, simplified administration and compliance, and delivered the scalability we need to meet our sustainable growth plans in the oil and gas industry for years to come.”

—Vlad Moca, Deputy Group IT Director, KMG Rompetrol SRL
Oracle works closely with its colocation partners to improve data transparency and drive renewable energy adoption. These considerations are part of our selection process for new vendors, and they also factor into our engagements with existing vendors.

We believe it is important for our sector to collaborate and advocate for the availability of cost-competitive renewable energy. To support these goals, we host the annual Silicon Valley Leadership Group Energy and Sustainability Summit. We also participate in the following initiatives:
Circular Cloud

A key tenet of the circular economy is to decouple physical assets from the service they provide. Individuals or organizations do not necessarily need to physically own computing hardware; they just need to have the ability to compute. This is exactly what the cloud delivers.

“Oracle offers the best solution for our current and future business needs. We know that Oracle is continually looking for ways to design its hardware for reduced environmental impact, and to control the end-of-life treatment of its hardware to reduce environmental waste.”

—Paul Cardell, Vice President, Corporate Operations, Communications Test Design, Inc.
Maximize resource utilization. By having greater visibility and control over the hardware at the end of its useful life, Oracle is able to more effectively repurpose equipment, harvest spare parts, and extract resources. Our ongoing capacity management also enables us to increase utilization densities.

Design for the environment. We keep the environment in mind as we design and develop our hardware products. As part of this process, we assess a number of product characteristics including energy efficiency, dematerialization, serviceability, and recyclability.

Consolidate. Simplify. Optimize. The transition to the cloud enables us to consolidate our data centers and avoid on-premises deployments at hundreds of thousands of disparate sites. This, in turn, helps us minimize packaging and simplify the logistics for new hardware delivery, spare parts management, and end-of-life removal of hardware for reuse or recycling.

Key Resources

- Reducing Energy in Oracle’s Data Centers
- Reusing and Recycling Oracle Hardware
- Oracle Cloud Trust Center
- Oracle Cloud
# Achieving Operational Excellence

## Sustainability Goals

<table>
<thead>
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<th><strong>Target Year: 2025</strong></th>
<th><strong>Target Year: 2020</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>These goals cover emissions from Oracle’s real estate and facilities, as well as Oracle Cloud.</td>
<td>These goals cover Oracle’s real estate and facilities only.</td>
</tr>
<tr>
<td><strong>55%</strong></td>
<td><strong>20%</strong></td>
</tr>
<tr>
<td>reduction in emissions per unit of energy consumed</td>
<td>reduction in energy per dollar of revenue</td>
</tr>
<tr>
<td><strong>26%</strong></td>
<td><strong>33%</strong></td>
</tr>
<tr>
<td>reduction in absolute emissions</td>
<td>target for renewable energy*</td>
</tr>
</tbody>
</table>

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All goals are measured against a 2015 baseline. Energy, emissions, and renewable goals apply to Scope 1 and Scope 2. Renewable energy measured against total electricity consumption. Water and waste goals measured for owned facilities and owned data centers. 2020 goals do not account for Oracle Cloud data centers. 2025 goals do account for Oracle Cloud data centers.

*Goal achieved
Resource Management

As a global company with more than 25 million square feet in our operational control, we recognize that how we manage our use of natural resources can have a huge impact. We are always looking for ways to maximize energy efficiency, reduce our greenhouse gas emissions, and minimize water consumption and waste generation across our operations, including how we run Oracle Cloud.

Highlights

100% renewable energy use at 58 Oracle offices around the world

30,000 metric tons of carbon dioxide equivalent avoided and millions of dollars saved as a result of emissions reduction initiatives in 2017

8.6% decrease in total Scope 1 and Scope 2 emissions from 2016 to 2017
Energy

Our approach to energy management includes a commitment to maximize efficiency and increase renewable energy use across our facilities. We regularly evaluate our energy procurement options to minimize our carbon footprint.

We manage our facilities to the highest industry standards and are proud to have been recognized for our highly efficient, environmentally friendly buildings and operations. In 2017, Oracle owned 29 buildings globally that were awarded ENERGY STAR certifications, 26 that received BOMA certifications, and 5 that were LEED-certified.

Learn about our investment in renewables ➔
Learn about sustainability in Oracle Cloud ➔

Renewable Energy Goal (2020)

Goal achieved: 33% renewable energy use in 2017

Energy Intensity Goal (2020)

Goal: 20% reduction in energy per dollar of revenue
Greenhouse Gas Emissions

Emissions reduction is a key component of our sustainability strategy. In 2017, we reduced our carbon footprint by 8 percent over the previous year—the result of increased renewable energy use, improved energy efficiency, and a variety of other emissions reduction initiatives across our operations. Since 2016, Oracle has been conducting dual emissions reporting, using two methodologies developed by the Greenhouse Gas Protocol. The location-based method leverages grid-average emissions factors, and the market-based method leverages supplier-specific emissions factors, accounting for companies' energy purchasing decisions.

Learn about our emissions targets and reduction efforts ➔
Learn more about the Greenhouse Gas Protocol guidance ➔

Emissions Reduction Goal (2020)

Goal achieved: 20% reduction in absolute emissions
Water conservation is a top priority for Oracle. By leveraging a variety of water-saving strategies across our facilities and data centers—including rainwater harvesting, xeriscape gardening, and condensate reclaiming—we have achieved a consistent year-over-year reduction in our total water use against a 2015 baseline.

**Goal:** 25% reduction in potable water use per square foot

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### Potable Water Use Total

<table>
<thead>
<tr>
<th>Year</th>
<th>Liters</th>
</tr>
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<tbody>
<tr>
<td>2015</td>
<td>253,486,266</td>
</tr>
<tr>
<td>2016</td>
<td>245,580,797</td>
</tr>
<tr>
<td>2017</td>
<td>236,943,336</td>
</tr>
</tbody>
</table>

Potable water use at owned facilities
Waste

We continue to raise the bar around waste management. In 2017, we reduced the total waste generated at our facilities by 6 percent over the previous year. This progress can be largely attributed to our robust waste management program, which includes recycling and composting at our offices and raising employee awareness about responsible waste disposal.

Waste Intensity Goal (2020)

Goal: 25% reduction in waste to landfill per square foot

Waste to Landfill Total

Waste sent to landfill at owned facilities
## Responsible Sourcing

### Highlights

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>100%</td>
<td>of the standard laptops we purchase are ENERGY STAR and EPEAT certified</td>
</tr>
<tr>
<td>100%</td>
<td>of Oracle's technology recyclers are ISO 14001 certified</td>
</tr>
<tr>
<td>80% or more</td>
<td>of Oracle's direct manufacturing spend is associated with suppliers who have energy or carbon reduction goals in place</td>
</tr>
<tr>
<td>3 million pounds</td>
<td>of retired customer hardware assets were collected for recycling or reuse in FY18</td>
</tr>
<tr>
<td>300,000</td>
<td>of technology assets retired from internal use were collected for recycling or reuse in FY18</td>
</tr>
</tbody>
</table>

### Design

We keep the environment in mind as we design and develop our hardware products, giving careful consideration to energy efficiency, product serviceability, recyclability, upgradability, material conservation, and the management of hazardous materials.

- Position on the Use of Potentially Harmful Substances (PDF)
- Index of Oracle's Policies and Standards

### Manufacturing

We continuously work to eliminate or minimize waste generated in our global manufacturing operations, and to ensure that any such waste is disposed of in an environmentally responsible manner. Oracle's Environment, Health, and Safety Management System (EHSMS) and programs promote a safe, healthy, and environmentally compliant workplace.

- Environment, health, and safety management at Oracle

### Procurement

We recognize that our purchasing decisions can have a significant social and environmental impact. Oracle's Supplier Code of Ethics and Business Conduct requires our suppliers to observe the law and conduct business in an ethical and responsible manner. We also have a robust program to manage our IT assets, including the recovery and recycling of office equipment and phones at the end of their useful life.

- Sustainable Procurement Statement (PDF)
- Policy Against Trafficking in Persons and Slavery (PDF)
- Statement on Conflict Minerals (PDF)
- Conflict Minerals Report (PDF)
- Statement on Human Rights (PDF)
Responsible Sourcing (cont’d)

Logistics
We work closely with our logistics partners to minimize shipments, maximize consolidation, and take sustainability into account when selecting among modes of transportation.
- Oracle Hardware Take Back and Recycling Program

Supplier engagement
As a member of the Responsible Business Alliance (RBA), Oracle manages and monitors our direct hardware supply chain in accordance with the RBA Code of Conduct. In FY18, we completed 15 audits based on the RBA Code of Conduct at direct hardware supplier factory locations. Each year, we engage with our strategic suppliers to report data on their carbon, water, and waste footprints via the RBA platform, a process that helps us evaluate and manage potential risks in our supply chain. Oracle is also an active member of the RBA Environmental Sustainability working group, helping develop strategies and tools to improve environmental impact measurement, drive resource efficiency, and build industry capacity and performance.

Sustainable Events
Oracle leads the way in designing sustainable world-class events for customers, partners, developers, and employees. Oracle is also a founding signatory to the Principles for Sustainable Events.

Oracle OpenWorld—our largest annual customer technology conference—follows a process based on ISO 20121:2012 event sustainability management systems. Oracle creates event sustainability action plans that prioritize the four event sustainability goals:

Goal #1—Waste Not
Promote zero waste

Goal #2—Be Cooler
Model carbon reduction and responsibility for corporate events

Goal #3—Give Back
Catalyze legacies to benefit host destinations

Goal #4—Have Fun
Inspire attendees through engaging sustainability experiences

Read the Oracle Event Sustainability Report 2018 (PDF) →
Enabling Our Customers to Put the Planet First

Leading businesses recognize that environmental sustainability is good business. Whether driven by a desire to protect the environment, reduce costs, meet growing consumer demand for eco-friendly products, or comply with increasing regulation, sustainability can benefit both the environment and the bottom line.

Visit the Oracle Sustainability Solutions website →
Oracle Solutions

New technologies are enabling insights for intelligent decision-making—including environmental impact considerations that were never thought possible at scale, let alone in a cost-effective manner. Oracle solutions help optimize resource management, value chain management, reporting, and many other areas.

- Oracle Sustainability Solutions
- Oracle NetSuite Social Impact
- Sustainable Supply Chain Digibook

Clean and Circular Cloud

The cloud delivery model enables customers to take advantage of Oracle's highly efficient cloud infrastructure with elastic compute capacity and optimized energy usage. As a strong proponent of the circular economy, Oracle reuses and recycles hardware at the end of its useful life, which helps us maximize resource utility and minimize waste.

- Sustainable Computing in the Cloud
Driving Innovation

Disruptive technologies such as the Internet of Things (IoT), artificial intelligence (AI), big data, and blockchain are driving unprecedented environmental and business innovation by supporting holistic decision-making and groundbreaking research. Thriving startup communities are leveraging these technologies to deliver new solutions—and, in many cases, to build entirely new business models, such as the sharing economy.

- Using AI to Conserve Honeybees
- Oracle Global Startup Ecosystem

Celebrating Success

Successful organizations integrate sustainability into core business activities throughout their value chains, rather than in isolated departments or processes. Information technology is key to enabling more impactful, far-reaching, and cost-effective results. We take pride in recognizing our customers’ success in using Oracle solutions to deliver positive impacts.

- Oracle Sustainability Innovation Awards
- Oracle Sustainability YouTube channel
Customer Success Stories

**BG&E Uses Oracle Utilities Opower to Manage Energy for Customers**
Shvone Green, business analyst for Baltimore Gas and Electric, discusses the use of Oracle Utilities Opower solutions to create home energy reports and a demand response program to reduce customers’ energy usage and costs. [Watch the video ➤](#)

**Cisco’s Commitment to a Sustainable Supply Chain**
Cisco leverages Oracle Supply Chain Management applications to fulfill its commitment to managing a sustainable supply chain by embedding environmental considerations and best practices in its core business processes. [Watch the video ➤](#)

**Toyota Transforms Community Transportation with Oracle Cloud**
Toyota is transforming the future of community transportation with Oracle Cloud. Already a market leader in hybrid electric vehicles, Toyota is developing the next generation of environmentally friendly technologies for personal mobility. [Watch the video ➤](#)

**Shawnee State Reduces Environmental Impact with Oracle Cloud**
Dr. Jonica Burke, director of ERP and Financial Services for Shawnee State, highlights the environmental impact and capital reductions achieved using Oracle Cloud applications for ERP and HCM to further the university’s sustainability initiatives. [Watch the video ➤](#)

**Project Drawdown**
At Oracle Modern Supply Chain Experience, Paul Hawken, executive director of Project Drawdown, shared the most comprehensive plan ever proposed to reverse global warming. [Watch the video ➤](#)
Enabling Our Customers to Put the Planet First (cont’d)

Product Stewardship

Oracle’s Hardware Take-Back and Recycling program helps Oracle customers dispose of retired equipment in a secure, environmentally responsible, and regulatory-compliant manner. By reselling and reusing equipment and harvested spare parts, we are able to extend the useful life of existing equipment while also delivering business value for Oracle.

- Oracle Hardware Take-Back Programs
- WEEE Compliance
Every day, Oracle employees are making a difference by building cutting-edge technologies to help our customers drive sustainability, finding eco-friendly ways to run the business, and supporting environmental causes in their local communities. Based on annual survey results, we know that the overwhelming majority of Oracle employees is passionate about protecting the planet. To this end, we regularly inform and engage our employees in sustainability initiatives at work and beyond.
Oracle Sustainability Champions

Each year, Oracle recognizes a group of Sustainability Champions—exemplary employees from around the world who are taking action in their communities to ensure a healthy planet.

Sustainability Champions include employees who lead volunteering projects that support environmental causes, promote the elimination of single-use plastics, optimize data center energy efficiency, raise awareness around alternative commuting options, and coordinate environmental activities with colleagues in their local offices.

“Oracle has done some very good work on sustainability in the United States and around the globe. They encourage their employees to find solutions, whether they be within the Oracle structure or out in the field.”

—Bernard Schober, 2018 Oracle Sustainability Champion
See Our Employees in Action

Oracle Sustainability Champion: Benjamin Mapes
Benjamin Mapes, Oracle compliance engineer, applies his skill sets both in the office and through volunteer work, helping communities around the world gain access to clean water and sanitation. Watch the video ➤

Oracle Sustainability Champion: Bernard Schober
Bernard Schober, Oracle Food and Beverage Hospitality support desk duty manager, is a shark conservationist, scuba diver, and slam poet. He chooses to work at Oracle because he finds fulfillment at a company that supports him, the environment, and his career. Watch the video ➤

Sustainability in Action at Oracle
Oracle is committed to developing practices and products that help protect the environment. Learn about Oracle’s collaborative, team-based approach to sustainability with its facilities, data centers, supply chain, events, volunteerism, and products. Watch the video ➤
Advancing Environmental Causes

Oracle Volunteering: Focus on Environment

Protecting the environment is a key focus area for Oracle’s Corporate Citizenship program. Year round, Oracle Volunteers contribute thousands of volunteer hours to environmental causes globally, including during Focus on Environment—Oracle’s annual global volunteer initiative that takes place in conjunction with Earth Week.

Oracle Giving: Workplace Giving

Oracle supports its employees’ philanthropy by matching their personal charitable donations. When a disaster occurs—including climate-related natural disasters—Oracle matches employee donations to disaster relief, dollar for dollar. Oracle and its employees contributed more than US$1.5 million to disaster relief efforts globally in FY18.
Working Sustainably Everywhere

**Travel.** Oracle has a stringent policy to limit employee travel only to business-critical trips. Not only does this reduce our business expenses, it also helps the environment by reducing our carbon emissions. Oracle also engages with our airline, hotel, and car rental business partners to minimize their impacts on the environment.

**Commuting.** Oracle facilities worldwide offer myriad initiatives to reduce the environmental impacts of commuting, including bike-to-work programs, electric vehicle charging stations, bike sharing, carpooling programs, and flexible office space. Oracle was recognized as one of the Best Workplaces for Commuters in California in 2018.

**Communication tools.** Oracle offers numerous audio and video teleconferencing options to reduce or eliminate the need for travel. This includes supporting employees who telecommute with the tools they need to be productive.
Appendix

Global Reporting Initiative (GRI) Standards Content Index
Global Reporting Initiative (GRI) Standards

The GRI Content Index provides an overview of Oracle’s corporate citizenship reporting practices, in accordance with the Global Reporting Initiative (GRI) Standards: Core Option. Asterisks (*) are placed next to all items that are published outside of the Oracle Corporate Citizenship Report.

### General Disclosures

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<tr>
<th>GRI STANDARD</th>
<th>DISCLOSURE</th>
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<td><strong>GRI 102: Organizational Profile</strong></td>
<td>102-1: Name of organization; 102-2: Activities brands, products, and services</td>
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<td>102-8: Information on employees and other workers</td>
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<td>• Oracle Investor Relations*</td>
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<tr>
<td></td>
<td>102-11: Precautionary Principle or approach</td>
<td>• Operations section • Clean Cloud section • Values and Ethics section • CDP Climate Change Response*</td>
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<td></td>
<td>102-12: External initiatives</td>
<td>• Sustainability section</td>
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<td></td>
<td>102-13: Membership of associations</td>
<td>• Sustainability section • CDP Climate Change Response*</td>
<td></td>
</tr>
</tbody>
</table>
### GRI 102: Strategy

<table>
<thead>
<tr>
<th>Standard</th>
<th>Disclosure</th>
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</thead>
<tbody>
<tr>
<td>102-14:</td>
<td>Statement from senior decision-maker</td>
</tr>
<tr>
<td>102-15:</td>
<td>Key impacts, risks, and opportunities</td>
</tr>
</tbody>
</table>

**Omission/Explanation**
- CEO Message
- Form 10-K* (pg. 14–30)
- CDP Climate Change Response*

### GRI 102: Ethics and Integrity

<table>
<thead>
<tr>
<th>Standard</th>
<th>Disclosure</th>
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</thead>
<tbody>
<tr>
<td>102-16:</td>
<td>Values, principles, standards, and norms of behavior</td>
</tr>
<tr>
<td>102-17:</td>
<td>Mechanisms for advice and concerns about ethics</td>
</tr>
<tr>
<td>102-18:</td>
<td>Governance structure</td>
</tr>
<tr>
<td>102-19:</td>
<td>Delegating authority; Executive-level responsibility for economic, environmental, and social topics</td>
</tr>
<tr>
<td>102-20:</td>
<td>Executive-level responsibility for economic, environmental, and social topics</td>
</tr>
<tr>
<td>102-21:</td>
<td>Consulting stakeholders on economic, environmental, and social topics</td>
</tr>
<tr>
<td>102-22:</td>
<td>Composition of the highest governance body and its committees; Chair of the highest governance body; Role of highest governance body in setting purpose, values, and strategy</td>
</tr>
<tr>
<td>102-23:</td>
<td>Chair of the highest governance body; Role of highest governance body in setting purpose, values, and strategy</td>
</tr>
<tr>
<td>102-24:</td>
<td>Leadership structures and processes; 102-25: Role of leadership in setting purpose, values, and strategy</td>
</tr>
<tr>
<td>102-26:</td>
<td>Role of leadership in setting purpose, values, and strategy</td>
</tr>
<tr>
<td>102-29:</td>
<td>Identifying and managing economic, environmental, and social impacts; Effectiveness of risk management processes; Review of economic, environmental, and social topics; Highest governance body’s role in sustainability reporting</td>
</tr>
</tbody>
</table>

**Omission/Explanation**
- Values and Ethics section
- Oracle Code of Ethics and Business Conduct*
- Corporate Governance*
- Sustainability section
- CDP Climate Change Response*
- Report Details section
- CDP Climate Change Response*
- Values and Ethics section
- Corporate Governance*
- Report Details section
- CDP Climate Change Response*
- Values and Ethics section
- Corporate Governance*
- Values and Ethics section
- Report Details section
- CDP Climate Change Response*
- Sustainability section
- Values and Ethics section
- Report Details section
- Workforce section
- Education section
- Giving section
- Volunteering section

Oracle works extensively with stakeholder groups based on the areas that are most important to us and the communities where we conduct business. Our key stakeholders include customers, suppliers, employees, partners, investors, industry coalitions, government agencies, and nonprofit organizations.
<table>
<thead>
<tr>
<th>GRI 102: Stakeholder Engagement</th>
<th>Confidentiality constraints: Oracle does not publicly disclose this data.</th>
</tr>
</thead>
</table>
Oracle Customer Feedback*
Oracle Investor Relations* |
| 102-44: Key topics and concerns raised | Report Details section  
Form 10-K* (pg. 14–30) |
| GRI 102: Reporting Practice | |
| 102-45: Entities included in the consolidated financial statements | Oracle Investor Relations*  
Corporate Governance* |
| 102-47: All material aspects identified in the process for defining report content | Report Details section |
| 102-48: Restatements of information | Information from prior reports has not been restated. |
| 102-49: Changes in reporting | There are no significant changes. |
| 102-50: Reporting period; 102-51: Date of most recent report; 102-52: Reporting cycle; 102-53: Contact point for questions regarding the report; 102-54: Claims of reporting in accordance with the GRI Standards | Report Details section |
| 102-55: GRI content index | Report Details section |
| 102-56: External assurance | Certain portions of the report have been externally verified, including the energy and emissions data reported in the Sustainability section. |
## Material Topics

### Upholding the Highest Standards of Ethical Business Conduct

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<thead>
<tr>
<th>GRI STANDARD</th>
<th>DISCLOSURE</th>
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<th>OMISSION/EXPLANATION</th>
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</thead>
<tbody>
<tr>
<td><strong>GRI 103: Management Approach</strong></td>
<td>103-1: Explanation of the material topic and its boundary</td>
<td>• Values and Ethics section</td>
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<tr>
<td></td>
<td></td>
<td>• Oracle Code of Ethics and Business Conduct* (pg. 15–33)</td>
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<td>• Supplier Code of Ethics and Business Conduct*</td>
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<td></td>
<td></td>
<td>• Sustainable Procurement Statement*</td>
<td></td>
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<td></td>
<td>• Human Rights Statement*</td>
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<tr>
<td></td>
<td>103-2: The management approach and its components</td>
<td>• Values and Ethics section</td>
<td></td>
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<td></td>
<td></td>
<td>• Oracle Code of Ethics and Business Conduct* (pg. 15–33)</td>
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<tr>
<td></td>
<td>103-3: Evaluation of the management approach</td>
<td>• Values and Ethics section</td>
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<td>• Oracle Code of Ethics and Business Conduct* (pg. 15–33)</td>
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<tr>
<td><strong>GRI 204: Procurement Practices</strong></td>
<td>204-1: Proportion of spending on local suppliers</td>
<td>• Operations section</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>• Supplier Diversity Program*</td>
<td></td>
</tr>
<tr>
<td><strong>GRI 205: Anticorruption</strong></td>
<td>205-2: Communication and training on anticorruption policies and procedures</td>
<td>• Values and Ethics section</td>
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<tr>
<td></td>
<td></td>
<td>• Oracle Code of Ethics and Business Conduct* (pg. 15–33)</td>
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<tr>
<td></td>
<td></td>
<td>• Supplier Code of Ethics and Business Conduct* (pg. 6–9)</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>• Partner Code of Ethics and Business Conduct* (pg. 6–9)</td>
<td></td>
</tr>
<tr>
<td><strong>GRI 408: Child Labor</strong></td>
<td>408-1: Operations and suppliers at significant risk for incidents of child labor</td>
<td>• Human Rights Statement*</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>• RBA Code of Conduct*</td>
<td></td>
</tr>
<tr>
<td><strong>GRI 409: Forced or Compulsory Labor</strong></td>
<td>409-1: Operations and suppliers at significant risk for incidents of forced or compulsory labor</td>
<td>• Human Rights Statement*</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>• Policy Against Trafficking in Persons and Slavery*</td>
<td></td>
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<td></td>
<td></td>
<td>• RBA Code of Conduct*</td>
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<tr>
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<td>• Conflict Minerals Statement*</td>
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</table>
### GRI 412: Human Rights Assessment

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<th>GRI STANDARD</th>
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<th>SECTION/URL</th>
<th>OMISION/EXPLANATION</th>
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</thead>
</table>
| 412-1: Operations that have been subject to human rights reviews or impact assessments | • Operations section  
• Human Rights Statement*  
• RBA Code of Conduct*  
• Conflict Minerals Statement* |                                                                            |                                                                                      |
| 412-2: Employee training on human rights policies or procedures          | • Values and Ethics section  
• RBA Code of Conduct*                                                     |                                                                            |                                                                                      |
| 412-3: Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening | • RBA Code of Conduct*                                                   | Oracle's hardware suppliers are required to abide by the Responsible Business Alliance (RBA) Code of Conduct, as well as the Oracle Supplier Code of Conduct. The RBA Code of Conduct is an integral part of Oracle’s supplier contract, and our suppliers are assessed on their compliance with RBA on a quarterly basis. | |

### Safeguarding the Privacy and Security of the Data We Manage

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<tr>
<th>GRI STANDARD</th>
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</thead>
</table>
| 103-1: Explanation of the material topic and its boundary                   | • Values and Ethics section  
• Privacy @ Oracle*  
• Oracle Privacy Policy*  
• Oracle Cloud Compliance and Security* |                                                                            |                                                                                      |
| 103-2: The management approach and its components                          | • Privacy @ Oracle*  
• Oracle Privacy Policy*  
• Oracle Cloud Compliance and Security* |                                                                            |                                                                                      |
| 103-3: Evaluation of the management approach                               | • Privacy @ Oracle*  
• Oracle Privacy Policy*  
• Oracle Cloud Compliance and Security* |                                                                            |                                                                                      |
### Providing a Workplace That is Diverse, Inclusive, and Safe

<table>
<thead>
<tr>
<th>GRI STANDARD</th>
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<th>OMISSION/EXPLANATION</th>
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</thead>
</table>
| **GRI 103: Management Approach** | 103-1: Explanation of the material topic and its boundary | • Workforce section  
• Oracle Careers*  
• Oracle Diversity and Inclusion*  
• Oracle Environmental Health and Safety Management* | |
| | 103-2: The management approach and its components | • Workforce section  
• Oracle Careers*  
• Oracle Diversity and Inclusion*  
• Oracle Environmental Health and Safety Management* | |
| | 103-3: Evaluation of the management approach | • Workforce section  
• Oracle Careers*  
• Oracle Diversity and Inclusion*  
• Oracle Environmental Health and Safety Management* | |
| **GRI 403: Occupational Health and Safety** | 403-1: Workers representation in formal joint management—worker health and safety committees | • Oracle Environmental Health and Safety Management* | |
| | 403-2: Types of injury and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities | • Oracle Environmental Health and Safety Management*  
• Oracle Corporate Citizenship Datasheet* | |
| GRI 418: Customer Privacy | 418-1: Substantiated complaints concerning breaches of customer privacy and losses of customer data | • Privacy @ Oracle* | Protecting our customers’ personal information is a top priority for us. Oracle enforces corporate policies and practices designed to protect the personal information in its possession. |
### GRI STANDARD DISCLOSURE SECTION/URL OMISSION/EXPLANATION

<table>
<thead>
<tr>
<th>GRI STANDARD</th>
<th>DISCLOSURE</th>
<th>SECTION/URL</th>
<th>OMISSION/EXPLANATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>GRI 404: Training and Education</td>
<td>404-1: Average hours of training per year per employee</td>
<td>• Workforce section</td>
<td>In addition to tracking formal training hours delivered to employees through the Oracle University, Oracle provides a variety of career and skills development programs that are not tracked by hours, but rather by number of resources, modules, or assets accessed by employees.</td>
</tr>
<tr>
<td></td>
<td>404-2: Programs for upgrading employee skills and transition assistance programs</td>
<td>• Workforce section</td>
<td></td>
</tr>
<tr>
<td></td>
<td>404-3: Percentage of employees receiving regular performance and career development reviews</td>
<td>• Workforce section</td>
<td>While we do not publicly disclose this data, we provide detailed information about our career development programs and offerings in the Workforce section and on the Oracle Careers website.</td>
</tr>
<tr>
<td>GRI 405: Diversity and Inclusion</td>
<td>405-1: Diversity of governance bodies and employees</td>
<td>• Oracle Diversity and Inclusion*</td>
<td>Confidentiality constraints: Oracle does not publicly disclose this data.</td>
</tr>
<tr>
<td></td>
<td>405-2: Ratio of basic salary and remuneration of women to men</td>
<td>• Corporate Governance*</td>
<td>Confidentiality constraints: Oracle does not publicly disclose this data.</td>
</tr>
<tr>
<td>GRI 406: Nondiscrimination</td>
<td>406-1: Incidents of discrimination and corrective actions taken</td>
<td></td>
<td>Confidentiality constraints: Oracle does not publicly disclose this data.</td>
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### Engaging Employees to Help Them Make a Positive Impact

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<tr>
<td>GRI 103: Management Approach</td>
<td>103-1: Explanation of the material topic and its boundary</td>
<td>• Volunteering section</td>
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<td>• Sustainability &gt; Employees section</td>
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<td>• Giving section</td>
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<td>• Education section</td>
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### GRI STANDARD

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<tbody>
<tr>
<td>GRI 103: Management Approach</td>
<td>103-2: The management approach and its components</td>
<td>• Volunteering section</td>
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<td>• Sustainability &gt; Employees section</td>
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<td>• Giving section</td>
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<td>• Education section</td>
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<td></td>
<td>103-3: Evaluation of the management approach</td>
<td>• Volunteering section</td>
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<td>• Sustainability &gt; Employees section</td>
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<td>• Education section</td>
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<tr>
<td>GRI 413: Local Communities</td>
<td>413-1: Operations with local community engagement, impact assessments,</td>
<td>• Volunteering section</td>
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<tr>
<td></td>
<td>and development programs</td>
<td>• Sustainability &gt; Employees section</td>
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### Educating Students and Advancing Technological Inclusion Globally

<table>
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<th>GRI STANDARD</th>
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<tbody>
<tr>
<td>GRI 103: Management Approach</td>
<td>103-1: Explanation of the material topic and its boundary</td>
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<td>• Giving section</td>
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<td>103-2: The management approach and its components</td>
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<td>• Giving section</td>
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<td>103-3: Evaluation of the management approach</td>
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<td>• Giving section</td>
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<td>GRI 413: Local Communities</td>
<td>413-1: Operations with local community engagement, impact assessments,</td>
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<tr>
<td></td>
<td>and development programs</td>
<td>• Giving section</td>
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</table>
## Engaging Philanthropically in Our Communities Around the World

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<th>DISCLOSURE</th>
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<th>OMISION/EXPLANATION</th>
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<tbody>
<tr>
<td>GRI 103: Management Approach</td>
<td>103-1: Explanation of the material topic and its boundary</td>
<td>Giving section</td>
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<td>Volunteering section</td>
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<td>103-2: The management approach and its components</td>
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<td>103-3: Evaluation of the management approach</td>
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<td>Volunteering section</td>
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<td>Education section</td>
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<tr>
<td>GRI 203: Indirect Economic Impacts</td>
<td>203-1: Infrastructure investments and services supported</td>
<td>Giving section</td>
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<td>Volunteering section</td>
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<td>Education section</td>
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<td>203-2: Significant indirect economic impacts</td>
<td>Giving section</td>
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<td>Volunteering section</td>
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<td>Oracle NetSuite Social Impact*</td>
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<tr>
<td>GRI 413: Local Communities</td>
<td>413-1: Operations with local community engagement, impact assessments, and development programs</td>
<td>Giving section</td>
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<td>Volunteering section</td>
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## Leveraging Our Technology for Economic, Social, and Environmental Value Creation

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<th>GRI STANDARD</th>
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<tbody>
<tr>
<td>GRI 103: Management Approach</td>
<td>103-1: Explanation of the material topic and its boundary</td>
<td>Sustainability section</td>
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<td>Giving section</td>
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<td>CDP Climate Change Response*</td>
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<td>103-2: The management approach and its components</td>
<td>Sustainability section</td>
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<td>Giving section</td>
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<td>CDP Climate Change Response*</td>
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<td>103-3: Evaluation of the management approach</td>
<td>Sustainability section</td>
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<td>Giving section</td>
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<td>CDP Climate Change Response*</td>
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</table>
### Integrating Sustainable Business Thinking Including Circularity and Climate Change

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<tr>
<th>GRI STANDARD</th>
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<th>SECTION/URL</th>
<th>OMISSION/EXPLANATION</th>
</tr>
</thead>
</table>
| **GRI 103: Management Approach** (Materials, Energy, Water, Emissions, Effluents and Waste, Environmental Compliance) | 103-1: Explanation of the material topic and its boundary | * Sustainability section  
* CDP Climate Change Response* | |
| | 103-2: The management approach and its components | * Sustainability section  
* CDP Climate Change Response* | |
| | 103-3: Evaluation of the management approach | * Sustainability section  
* CDP Climate Change Response* | |
| **GRI 302: Energy** | 302-1: Energy consumption within the organization | * Sustainability section  
* Operations section  
* CDP Climate Change Response* | |
| | 302-2: Energy consumption outside of the organization | * Sustainability section  
* Operations section  
* CDP Climate Change Response* | |
| | 302-3: Energy intensity | * Sustainability section  
* Operations section  
* CDP Climate Change Response* | |
<table>
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<th>OMISSION/EXPLANATION</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GRI 303: Water</strong></td>
<td>303-1: Total water withdrawal by source</td>
<td>• Operations section</td>
<td>While we do not have access to data on total water withdrawal by source, we do actively manage and report on our total potable water use and have various processes in place to conserve and recycle water.</td>
</tr>
<tr>
<td></td>
<td>303-3: Percentage and total volume of water recycled and reused</td>
<td>• Operations section</td>
<td>While we do not have access to the percentage and total volume of water recycled and reused, we do actively manage and report on our total potable water use and have various processes in place to conserve and recycle water.</td>
</tr>
<tr>
<td><strong>GRI 305: Emissions</strong></td>
<td>305-1: Direct (Scope 1) GHG emissions</td>
<td>• Sustainability section • Operations section • CDP Climate Change Response*</td>
<td></td>
</tr>
<tr>
<td></td>
<td>305-2: Energy indirect (Scope 2) GHG emissions</td>
<td>• Sustainability section • Operations section • CDP Climate Change Response*</td>
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<td>305-3: Other indirect (Scope 3) GHG emissions</td>
<td>• CDP Climate Change Response*</td>
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<td>305-4: GHG emissions intensity</td>
<td>• Sustainability section • Operations section • CDP Climate Change Response*</td>
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<td>305-5: Reduction of GHG emissions</td>
<td>• Sustainability section • Operations section • CDP Climate Change Response*</td>
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<tr>
<td><strong>GRI 306: Effluents and Waste</strong></td>
<td>306-2: Waste by type and disposal method</td>
<td>• Sustainability section • Operations section • Oracle Hardware Take Back and Recycling Program*</td>
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<tr>
<td>GRI STANDARD</td>
<td>DISCLOSURE</td>
<td>SECTION/URL</td>
<td>OMISSION/EXPLANATION</td>
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<td>GRI 308: Supplier Environmental Assessment</td>
<td>308-1: New suppliers that were screened using environmental criteria</td>
<td>• Operations section</td>
<td>Oracle has a supplier qualification program that requires our suppliers to demonstrate socially responsible business practices. Oracle’s Supplier Code of Ethics and Business Conduct requires suppliers to comply with all applicable environmental laws and regulations. Suppliers are expected to work to reduce their consumption of resources, including raw materials, energy, and water throughout all aspects of the product or service lifecycle.</td>
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<td>• CDP Climate Change Response*</td>
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<td>• Sustainable Procurement Statement*</td>
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<td>• Supplier Code of Ethics and Business Conduct* (pg. 14)</td>
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<td>308-2: Negative environmental impacts in the supply chain and actions taken</td>
<td>• Operations section</td>
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<td>• Conflict Minerals Report*</td>
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