

# Smarter Decision Making, Enhance Collaboration

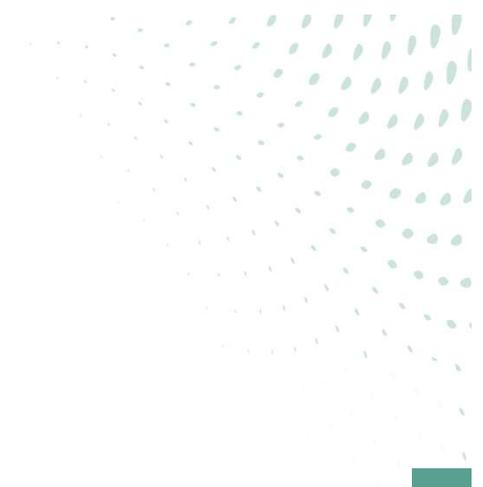
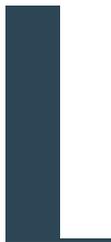
**Želimira Ivček,**  
**Director of Oracle Retail Systems,**  
**Fortenova Group**

15.10.2019.



# L AGENDA

- 1 About us**  
About Fortenova group
- 2 Retail business**  
About Fortenova retail companies
- 3 Oracle Retail Systems**  
About implemented Oracle Retail solutions
- 4 Success story**  
Oracle Retail – release 16
- 5 Q&A**  
Questions & answers



# 1 About us

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# 2 Retail business

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About implemented Oracle Retail solutions

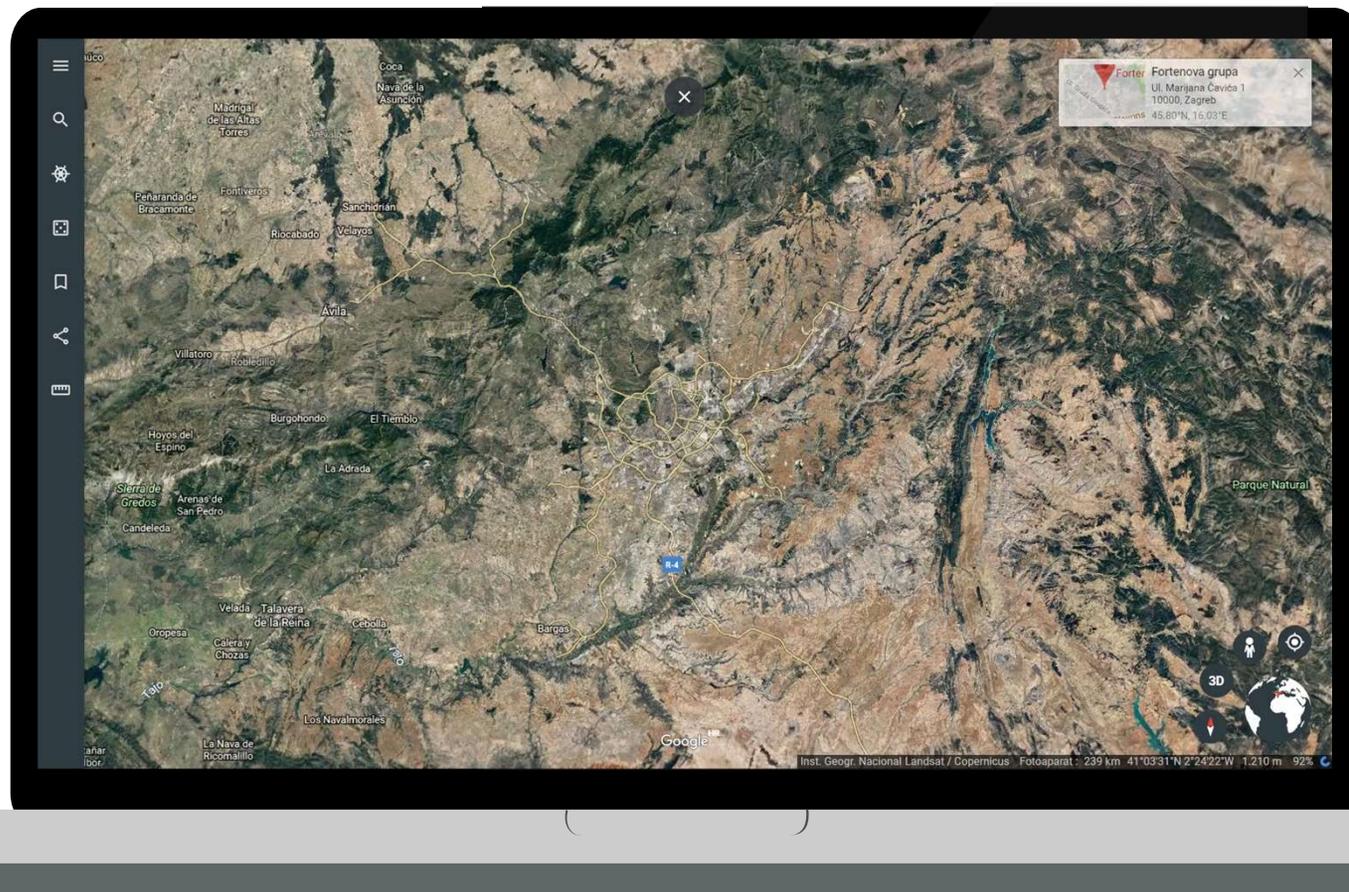
# 4 Success story

Oracle Retail – release 16

# 5 Q&A

Questions & answers

# Where we are?



# About Fortenova group

FOOD  
PRODUCTION



AGRICULTURE



RETAIL  
&  
WHOLESALE



*Jamnica*



**pik** ♠



**agrolaguna**



**KONZUM**  
Croatia

**KONZUM**  
Bosnia & Herzegovina

**VELPRO**

## Fortenova group in numbers

MORE THAN

**50k**

EMPLOYEES  
IN CROATIA

MORE THAN

**€5**

BILION  
REVENUE

MORE THAN

**1**

MILLION  
CUSTOMERS  
DAILY

MORE THAN

**30**

YEARS  
ON THE  
MARKET



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# Retail business

More than **1.200.000** customers daily!



**KONZUM**



**RODA**

**WEB SHOP  
KONZUMklik**



**Total**

**Number of stores**

**1606**

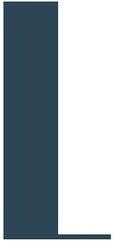
**SKUs**

**183 201**

## Consolidated IT services



- ✓ IT services for all Fortenova companies consolidated into shared service center
  - ✓ 2010 – spin off - mStart



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## Oracle Retail Systems started running...

2009 – 2014

- ✓ Established Oracle Retail department: support
- ✓ Implementation of Oracle Retail Release 13, Konzum, Croatia

### MASTER DATA

ITEMS, STORES,  
ASSORTMENTS,  
PRICES,  
SUPPLIERS

**SOH &  
TRANSACTIONS**  
SALES, INVOICE  
MATCHING, TRADE  
MGMT, SOH,  
STORE  
TRANSACTIONS

**WHOLESALE**

**FORECASTING**  
DEMAND  
FORECASTING

**REPORTING  
&  
ANALYTICS**

- ✓ Investments in implementation & support
- ✓ Support enablement – internal team

## Oracle Retail runs faster...

2015 – 2018

- ✓ Internal competence center: support, consulting, integration, development, improvements
- ✓ Exclusive Oracle Retail ASM for group retail companies
- ✓ Leading projects:
  - ✓ Separation of wholesale business, OR release 13, Velpro, Croatia
  - ✓ Implementation of OR release 13, Konzum, Bosnia&Herzegovina
  - ✓ Mercator acquisition project, OR release 13, Mercator, Croatia, Bosnia&Herzegovina
  - ✓ Assortment solution implementation, custom development, Mercator, Slovenia
  - ✓ Functional & performance customizations, all group retail companies
  - ✓ Restructuring project, all group retail companies, Croatia

# Where we are

## Business Operations



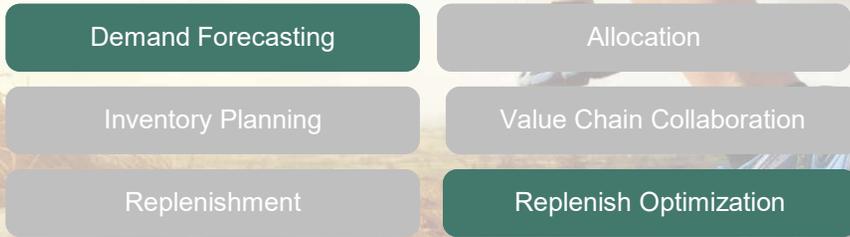
## Merchandise Operations



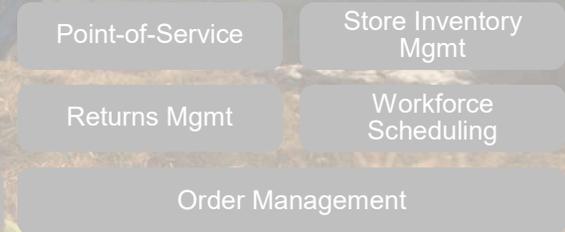
## Sourcing & PLM



## Supply Chain Planning



## Store & Multi-Channel Operations



## Supply Chain Execution



# Where we plan to be

## Business Operations



## Merchandise Operations



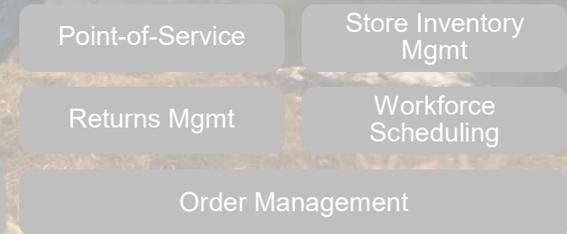
## Sourcing & PLM



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## Supply Chain Execution





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## Hit the wall

Konzum  
Croatia

**KONZUM**

**10 years**

15 technologies

> 25 integrated LS

Velpro  
Croatia

**VELPRO**

**5 years**

15 technologies

> 20 integrated LS

Konzum  
BiH

**KONZUM**

**4 years**

10 technologies

> 10 integrated LS

Mercator  
BiH



**Mercator**

**2,5 years**

10 technologies

> 10 integrated LS



**Stuck in 2010!**

# Challenges

- ✓ Old technology
  - ✓ No IT experts
  - ✓ Every module different technology (Java Swing, JSP, Oracle Forms) – training users

Akcija Uredi Opcije Pomoć Window

Izbornik Start u RMS (rtkstr) - 5T

ORACLE

Sve ma

Oracle RPM Admin

Upravljanje detaljima

Artikli koji odudaraju

Artikl	Opis artikla	U pres. Uparivanje	Trošak primke	Trošak narudžbe	Trošak računa	Troškovo odstupanje	Jedinični trošak	Unutar tolerancije	Kol. na primki	Kol. na računu	Količinsko odstupanje	Unutar tolerancije	Ukupno troškovo odstupanje	Količina
<input type="checkbox"/>	02161113 PAŠTETA PKETA JETRE 50g AL PK		1,0000	1,0000	1,5000	(0,5000)		Ne	60,000	60,000	0,000	Da	30,0000	

Artikli u saldu

Odaberite	Artikli	Račun	Datum	Jedinični trošak	Kol. na računu	Prošireni trošak	Uparivanje	Dogovori
Nije pronađen nijedan zapis								

Primka

Odaberite	Artikli	Primka	Datum	Jedinični trošak	Kol. na primki	Prošireni trošak	Dogovori
Nije pronađen nijedan zapis							

Totali:

Ukupna kol.:      % odstupanja kol.      Unutar tolerancije količina

Odstupanje količina      Odstupanje troška u %      Unutar tolerancije troška

U redu    Upravljanje detaljima    Razmjere troška    Razmjere kol    Podjeli primku    Odustani

# More and more challenges

- ✓ Without Oracle support
- ✓ Many legacy system & custom made solutions
- ✓ Without knowledge about new OR releases
  - ✓ All retail companies – old OR release 13
- ✓ Custom reports
- ✓ Custom data loading applications

**KONZUM** SKLADIŠNA KARTICA

Naziv tvrtke: 2481000-11120017849 Datum ispisa: 25.01.2019 09:07  
 Adresa: 29955634590  
 Žiro račun: 3280756  
 OIB: KONZUM d.d.  
 Matini broj tvrtke: M. avia 1a, 10000 Zagreb

Lokacija: 222/ 222 SUPER KONZUM P-222 VUKOVARSKA  
 Za razdoblje: 01.01.2000 - 25.01.2019  
 Artiki: 01310090 ČIPI ČIPS 50g FRANCK  
 Barkod: 3856021300488

**B2B**

**E-Cat**

**Retail Sales Au (ReSA)**

Datum ođ.	Trans.	Broj dok.	Šifra kupca/ dobavljača/ lokacije isporuke	Ulaz kol.	Izlaz kol.	Kol.stanje	Nab. cijena	Ulaz. nab. vrij.	Izlaz. nab. vrij.	Vrij. stanje
31.12.1999	Stanje			0,000	0,000	0,000		0,00	0,00	0,00
20.11.2013 07:14	1 Makoprodajna smjena	/		0,000	3,000	-3,000	1,40	0,00	4,20	-4,20
20.11.2013 07:14	1 Makoprodajna smjena	/		0,000	-1,000	-2,000	0,00	0,00	-1,40	-2,80
20.11.2013 15:15	1 Makoprodajna smjena	/		0,000	1,000	-3,000	1,40	0,00	1,40	-4,20
20.11.2013 23:15	1 Makoprodajna smjena	/		0,000	1,000	-4,000	1,40	0,00	1,40	-5,60
02.04.2014 12:45	1 Makoprodajna smjena	/		0,000	5,000	-9,000	1,40	0,00	7,00	-12,60
24.07.2014 14:03	32 Povrat iz MP	3002229929/116733	29917	0,000	10,000	-19,000	1,40	0,00	14,00	-26,60
24.07.2014 14:13	32 Povrat iz MP	3002230091/116750	29917	0,000	10,000	-29,000	1,40	0,00	14,00	-40,60
24.07.2014 23:15	32 Povrat iz MP	3002230753/116823	29917	0,000	10,000	-39,000	1,40	0,00	14,00	-54,60
04.08.2014 15:02	32 Povrat iz MP	3002235444/117962	29917	0,000	10,000	-49,000	1,40	0,00	14,00	-68,60
04.08.2014 15:06	32 Povrat iz MP	3002235449/117966	29917	0,000	10,000	-59,000	1,40	0,00	14,00	-82,60
04.08.2014 15:06	32 Povrat iz MP	3002235455/117970	29917	0,000	10,000	-69,000	1,40	0,00	14,00	-96,60
04.08.2014 15:07	32 Povrat iz MP	3002235455/117972	29917	0,000	10,000	-79,000	1,40	0,00	14,00	-110,60
04.08.2014 15:07	32 Povrat iz MP	3002235460/117974	29917	0,000	10,000	-89,000	1,40	0,00	14,00	-124,60
04.08.2014 15:11	32 Povrat iz MP	3002235463/117977	29917	0,000	10,000	-99,000	1,40	0,00	14,00	-138,60
10.10.2014 05:28	1 Makoprodajna smjena	/		0,000	40,000	-139,000	1,40	0,00	56,00	-194,60
20.10.2014 11:59	32 Povrat iz MP	3002239229/122041	29917	0,000	6,000	-145,000	1,40	0,00	8,40	-203,00
21.10.2014 15:19	1 Makoprodajna smjena	/		0,000	12,000	-157,000	1,40	0,00	16,80	-219,80
23.10.2014 15:19	1 Makoprodajna smjena	/		0,000	6,000	-162,000	1,40	0,00	7,00	-226,80
12.11.2014 15:29	1 Makoprodajna smjena	/		0,000	10,000	-172,000	1,40	0,00	14,00	-240,80

**30,67,68**

# Opportunities

- ✓ Strong internal Oracle Retail competence center
  - ✓ Great retail knowledge
  - ✓ Business process knowledge
- ✓ Collaboration within Fortenova retail companies
- ✓ Internal support
  - ✓ Efficiency & agility & quality
- ✓ Investment into internal research of new OR releases
- ✓ Collaboration with Oracle Retail partners

# Ready to jump?

Can we **upgrade** Oracle Retail  
from version **13** to version **16**  
for **all** our retail companies?

## Decision making

- ✓ Retail expertise
- ✓ Project management expertise
- ✓ Technology expertise
- ✓ Collaboration with Oracle

- ✓ Enhanced UI
- ✓ Business role based dashboards
- ✓ In-context Reports
- ✓ Enhanced Data Loading

**Business oriented  
upgrade team**

**Functional improvements in  
Oracle Retail Release 16**

- ✓ **THE BEST FIT**
- ✓ **AT THE RIGHT TIME**

## Upgrade process

- ✓ Previous performance improvement modifications replaced with OR vanilla functionalities
  - ✓ Trusted Oracle enhancements
  - ✓ Reviewed only functional modifications
- ✓ Collaboration with Oracle
- ✓ Joint project team for all group retail companies
  - ✓ Sharing knowledge & experience
- ✓ Data migration flexibility
  - ✓ Migration script based on users needs, flexible data freeze period
- ✓ Smart rollout plan
  - ✓ Simpler landscape + greater readiness = best choice
  - ✓ Konzum BiH ► Mercator BiH ► Konzum Cro ► Velpro Cro

## Smart rollout plan

**Konzum  
BiH**  
(247 stores)

**KONZUM**

21/1/2019

**Mercator  
BiH**  
(76 stores)



**Mercator**

28/1/2019

**Konzum  
Croatia**  
(600 stores)

**KONZUM**

15/3/2020

**Velpro  
Croatia**  
(24 distribution  
centers)

**VELPRO**

TO DO

# Benefits

- ✓ Modern technology
  - ✓ More IT resources available
  - ✓ Simplified building modifications – ADF
  - ✓ Unique technology for all modules – simplified user training
- ✓ OR support
  - ✓ Less resources required for internal support
  - ✓ More available resources for improvements
- ✓ Performance improvements
- ✓ Customizable UI for different business roles
- ✓ Data loading functionalities
- ✓ Possibilities for new modules implementation
  - ✓ Strong internal competence center + OR partners with great knowledge about Oracle products = perfect match

# Key takeaways

## Retail experience

✓ Strong retail knowledge

💡 Learn all about the business from the business!

## Strong technology expertise

✓ Oracle ADF, Oracle Forms, Java, ORDS, PL SQL

💡 Always be up to date with technologies!

## Vanilla customizations

✓ Many functional & performance customizations

💡 Customizations are the reason we lived with „Oracle Forms” and dreamed about „web technologies”!

## Custom development projects

✓ OR add ons

💡 More custom applications – harder maintenance!

## Oracle Retail resources

✓ 35 consultants & growing

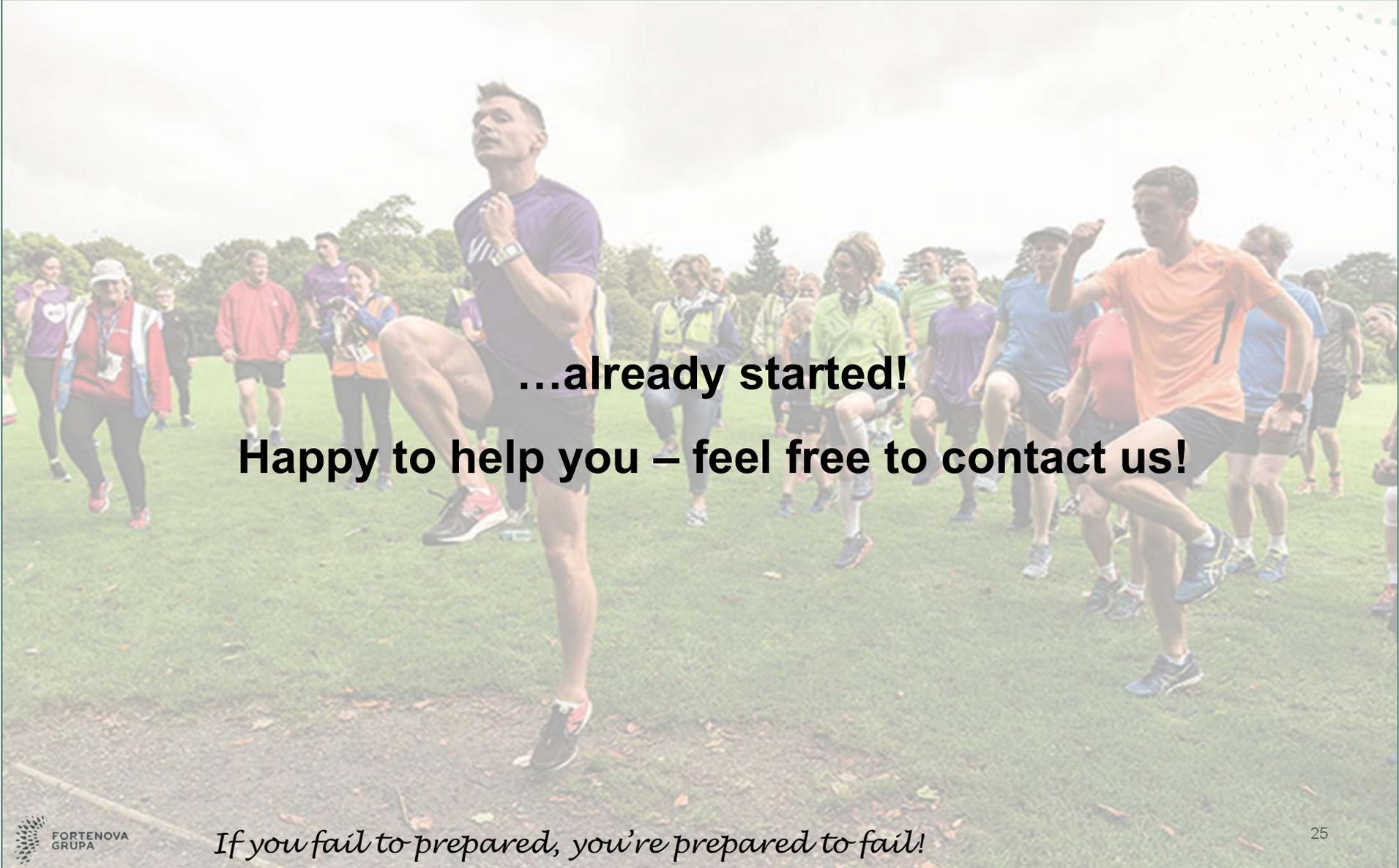
💡 It's important to build a strong team!

## Strong partner network

✓ Collaboration with Oracle Retail partners

💡 Instead of competing, collaborate!

## Warm up for the new projects...



**...already started!**  
**Happy to help you – feel free to contact us!**



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## Questions & answers



# THANK YOU

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Fortenova Group

