

	Oracle Cloud Infrastructure	Amazon Web Services	Microsoft Azure
Pricing	Lowest cost in most products, particularly storage and networking, consistent pricing worldwide. Flexible monthly credit model.	Most flexible, but also most complex pricing. Different pricing in every region.	Moderate pricing, expensive storage and bandwidth. Different pricing in every region.
Automation	Unique fully managed services for multi-model databases and HPC.	Unique managed services for NoSQL, Media; Strong managed services for AppDev, Big Data, IoT, VR/AR.	Unique managed services for Distributed database, Al; Strong managed services for AppDev, DevOps, Analytics.
AppDev	Fully managed services for Kubernetes, containers, functions.	Fully managed services for Kubernetes, containers, functions. Additional services for image recognition, voice interaction, etc.	Fully managed services for Kubernetes, containers, functions. Additional services for image recognition, voice interaction, geo-positioning, etc.
Workloads	Best for compute and storage intensive workloads with non-variable performance: Enterprise Applications, large relational and NoSQL databases, HPC, ML training.	Largest variety of mature cloud services. Best for cloud-native applications that are architected for variable performance and scale-out deployment.	Large variety of cloud services. Best for cloud-native applications that are architected for variable performance and scale-out deployment.
Openness/ Portability	Full use of de-facto standards and multi-cloud including K8S, Terraform, Kafka, OCI-Azure interconnect.	Use of open source with proprietary APIs. Many AWS-only technologies.	Use of open source with proprietary APIs. Many Azure-only technologies. OCI-Azure interconnect.
Scale	Globally distributed regions; large interconnect ecosystem; small partner ecosystem.	Globally distributed regions; large interconnect ecosystem; large partner ecosystem.	Globally distributed regions; large interconnect ecosystem; large partner ecosystem.
Target Market	Business-to-Business, Enterprise infrastructure; Comprehensive enterprise SaaS business.	Business-to-Consumer, Business-to-Business infrastructure; limited SaaS business.	Business-to-Consumer, Business-to-Business infrastructure; consumer and mid-market SaaS business.

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