#### ORACLE

Are you ready to make your supply chain thrive?

An Oracle perspective: unifying SCM and HR on one cloud



#### INTRODUCTION

A unified solution for SCM and HR improves the employee experience for frontline and operations workers, helps boost retention, and provides visibility and insights across your supply and demand plans, logistics operations, and recruiting and workforce management activities. The result is improved supply chain performance and customer satisfaction.

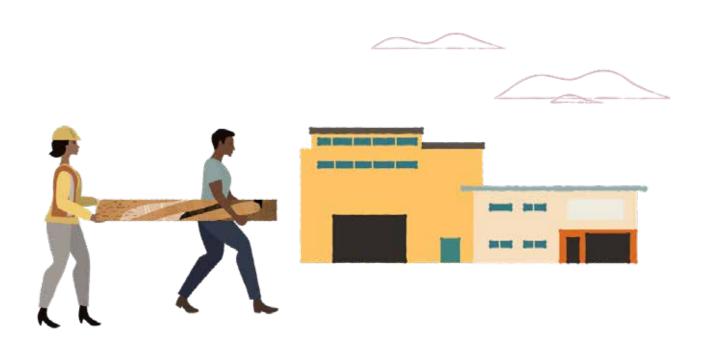
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# Supply chain challenges in an age of disruption

Supply chain management leaders face ongoing disruptions across their supply chains due to a variety of global factors. And critical supply chain worker shortages and turnover trends across two worker segments—frontline operational employees and planning, logistics, and management employees—are only intensifying these disruptions.

Required skill levels have increased for both entry-level and experienced manufacturing workers, and new skills, such as data analysis and leadership skills, are now prerequisites for some roles. At the same time, factors such as long and demanding working hours, unfavorable working conditions, a lack of compelling career paths, and work schedule fluctuations that adversely impact pay have made it difficult for organizations to retain their employees. Antiquated and disconnected legacy supply chain technologies and the industry's outdated approach to human resources aren't helping to alleviate worker shortages either.



# Oracle can help you build a future-looking supply chain

The Oracle solution proved to be the most complete modern suite of enterprise applications on a common platform. It allows us to concentrate on our business and not on the technology that supports it. That's what we were looking for.

-Large North American transportation provider

Oracle can help supply chain management executives alleviate supply chain woes by unifying both supply chain and HR processes on one cloud to drive improved workforce retention, engagement, safety, supply chain planning, and customer satisfaction. Disjointed HR and supply chain processes erode long-term competitive advantages. By connecting SCM and HCM processes in a single cloud, you gain a unified view of your operations and workforce, greater business and workforce planning accuracy and flexibility, and improved decision-making thanks to artificial intelligence (AI), machine learning (ML), and predictive analytics. With one shared common data platform and easy-to-use prebuilt cloud applications, SCM and HCM executives can easily work together to build a more resilient supply chain that's prepared for any global change and designed for success—today and tomorrow.





#### The power of emerging technologies

Emerging technologies—and their business applications—are helping forward-thinking supply chain and HR leaders overcome industry challenges and gain a competitive advantage.

- Al and ML technologies speed up analysis by continuously learning and reporting
  patterns in your data to reveal the causes of workforce problems, such as high
  turnover rates.
- **Voice interfaces** provide added accessibility and speed so you can get questions answered faster across various interfaces.
- Natural language processing and GenAl reads your data and produces reports to help your leaders improve their data literacy and storytelling skills and make better workforce decisions.
- Augmented analytics can add external data to analyses such as benchmarking or compensation comparisons. It can also be used to unlock new sources of workers.
- Predictive analytics is used to compare future sales orders to staffing levels to discover future skill gaps and identify capacity needs to limit future supply chain disruptions.





Additionally, you can maximize the value of talent review sessions using advanced visualization capabilities, such as interactive 9-box talent review grids, and analytics to quickly evaluate talent by assessing factors such as growth potential, risk and impact of loss, and performance.

Once your workforce plans are approved and HR understands your short- and long-term talent needs, they can easily create talent pools (for example, a pool focused on finding IoT experts to fill a short-term need or a longer-term pool to track emerging leaders) and succession plans for key positions, such as VP of operations. Then they can assess and track potential gaps along with potential candidates. Employees can be strategically placed into talent pools and succession slates based on rankings, assessment data, and engagement indicators, and later, HR and hiring managers can tap into these internal pipelines as part of their recruiting activities. What's more, you can identify the development needs of talent pool members, recommend automated learning paths to address skill gaps, and then track their progress with any implemented development plans. This will help ensure that promising employees have the required skill sets to fill positions when the time arises, closing the gap between a worker's competencies and those required by the role.

### Engage, develop, and protect workers with a humanized employee experience

Keeping your workers engaged, safe, and productive is more important than ever. You can easily do so with personalized employee experiences using Oracle ME (my experience), part of Oracle Cloud HCM, which offers consumer-like, consistent, and mobile-responsive employee experiences with built-in Al-driven tools, such as mobile, conversational user interfaces, digital assistants, and self-guided transactions that are built into automated workflows. Drawing from one source of people data across the enterprise, you can customize an employee's experience based on their unique work circumstances, needs, and career interests. A renewed focus on nurturing your current talent is critical to reducing worker turnover.





#### What is a digital assistant?

Oracle Digital Assistant is an AI service that offers prebuilt skills and templates to create conversational experiences for your business applications and customers through text, chat, and voice interfaces. Application owners can easily get started with prebuilt skills to provide chatbot functionality to business users.

Connect all your business applications and simplify user experience, consolidating conversations in a single, unified interface. Developers can leverage tools such as the chatbot architecture framework, conversational designer, and dialog trainer to build and deploy custom skills for their applications.

Easily guide your employees through important work-related events—such as onboarding to a new role, returning to the workplace, learning safety policies, or developing skills—by delivering personalized, automated, step-by-step contextual journeys so they can make informed decisions every step of the way. For example, you can provide career development opportunities with engaging and contextual learning recommendations that align with an employee's interests and recommend a specific certification program that would help them take the next step in their career. Or create a journey to train workers on health and safety procedures so they can acquire specialist qualifications for high-risk or complex technical roles, such as those in nuclear facilities or telecommunications field work. These employee credentials and certifications can then be monitored to allow or prevent access to unsafe or restricted zones and activities across warehouses and other facilities, such as nuclear or telecommunications sites.





#### Keep drivers on the road with customized journeys

When the pandemic caused cancellations of truck driver testing and certifications, it underscored how important it is for companies to facilitate these mandated activities for their drivers. This can easily be done via contextual journeys in Oracle ME to ensure ongoing, timely compliance and minimize unplanned downtime.

Now our employees can self-manage anywhere, at any moment, from any device. With the help of Oracle Cloud HCM, we have seen talent develop, and we can trace staff progress in a fast, automated way.

-Large European telecom provider



Oracle ME can also help you deliver personalized communications that drive relevant actions and connect your workforce to the information they need, improving transparency and organizational trust. Targeted communication can help workers understand what's happening with the business and reinforce your organizational culture with employees who work from home. For instance, you can create an email detailing a new wellness or workplace safety program and send the email to a specific group of employees, such as remote workers residing in a specific country, using employee criteria managed in Oracle Cloud HCM. Additionally, you can track who reads and acts on the email and send follow-up communications tailored to workers who need further information and guidance.

Oracle ME also delivers a continuous engagement solution that helps managers strengthen their relationships with their employees by empowering them to continuously capture, track, and act on employee feedback and sentiment. To improve day-to-day engagement, employees can share their opinions by completing a single-question survey—for example, "How can we improve safety measures in the warehouse?" Managers have access to a dashboard, which they can use to track and compare sentiment across their teams and receive recommendations—such as scheduling a check-in meeting or sending a recognition note—to help them respond to feedback and alleviate any concerns. Giving managers and employees new channels to communicate in quick, authentic ways can make it easier for managers to build team trust and promote an inclusive, collaborative work environment.

Learn more about Oracle ME

#### Fast-track workplace safety with connected IoT technology

With dangerous working environments a stark reality for many supply chain workers across the world, you can help ensure safe working conditions for your staff and lower your worker absenteeism rate with Oracle Internet of Things Intelligent Applications—an IoT-driven workplace safety platform that's pre-integrated with Oracle Workforce Health and Safety.

Using the solution, you can automate the rule-driven enforcement of safety policies and automatically create incidents and alerts that need immediate attention from warehouse supervisors and manufacturing plant staff. Monitor workers in real time using IoT capabilities and wearable sensors from certified partners that can detect location, falls, ambient temperature, pressure, and light, among other details. With safety certification tracking, you can send notifications to those who aren't authorized to enter restricted zones and dangerous areas. For example, IoT sensors on heavy machinery can alert workers if they're standing in an unsafe zone or too close to the machines. Or sensors can alert workers if there's a fluid leak that may create a hazardous environment. By monitoring worker movement to prevent unsafe acts, you can help avoid life-threatening situations and reduce your response time for any accidents that do occur.



Enabling workers to report hazards and notify supervisors and nearby workers using mobile devices encourages all workers to be a part of your safety solution and helps to reinforce your workforce safety objectives. You can also use text- or voice-based mediums such as automated speech recognition to provide conversational experiences for your employees that help them get quick answers to questions or guidance—for example, information about safety policies and procedures. Data from IoT sensors can also be pushed to your HR team so they can track time and labor and efficiently manage the workforce.

Take the Oracle Internet of Things
Connected Worker product tour

Investing in human-centric technology to support career growth and maintain safe working conditions can be a powerful way to enhance overall employee engagement, productivity, and retention while in turn boosting customer experience and the bottom line.

## Optimize workforce utilization and supply planning with an agile, demand-driven system

Oracle Fusion Cloud Supply Chain & Manufacturing (SCM) delivers the best approach for profitable fulfillment execution and better workforce capacity planning. It does so by delivering a connected, demand-driven supply chain that uses AI, ML, IoT, and analytics to drive seamless omnichannel fulfillment, optimize workforce utilization, improve sustainability, and ensure safer work environments. The solution can help improve delivery times, mitigate worker shortages, streamline operations costs, and reduce inventory investment.

Supply chain leaders can perform long-term planning and create product demand forecasts using ML algorithms. Even when unexpected global events arise, you can use forecast modeling and simulations to understand the potential positive and negative impacts on your supply chain, including workforce availability. With intelligence-driven warehouse inventory management and operations, agile transportation management and field service, and workplace safety solutions, you can help drive a profitable and connected supply chain that benefits both your employees and your customers.

#### Connect, automate, and align planning

Today's supply chains are more complex than ever due to ever-changing environmental conditions and volatile political situations around the globe. To protect margin and reduce costs, organizations need to invest in supply chain planning that's both simple and intelligent. Oracle Fusion Cloud Supply Chain Planning gives companies better ways to anticipate demand, manage supply, and align stakeholder and trading partners with corporate objectives.

With its modern look and intuitive feel, new workers can quickly get up to speed and tackle even the toughest planning problems. Real-time analytics highlight issues and reveal opportunities at a glance. Planners can tailor their screen layouts and workflows to their ways of working, and adjust their planning scope and parameters, using segmentation to address different product lines or regional needs. Supply chain planners often need to identify available employees or materials, so the ability to see where and if that availability exists is key to making the best decisions about production runs. This is especially critical for service-centric business models, as miscalculating resource availability to support the supply plan has a direct and immediate impact on both the top and bottom lines.



Many more supply chain workers are leaving the workforce than entering it, so leveraging modern technology to fill gaps and attract new generations of workers is critical. Solutions such as Oracle Fusion Cloud Demand Management combine enterprise demand, for example, orders and shipments, with external data signals to improve demand sensing. Oracle's solution leverages built-in ML to accurately predict product demand and can be adapted to handle variations such as short lifecycles and intermittent, seasonal, promotional, and configured items. In addition, it can also automate replenishment ordering based on demand-driven and time-phased replenishment plans. Stockouts and other inventory issues can be quickly resolved using graphical views.

#### Complete and compelling omnichannel commerce

Oracle Fusion Cloud Order Management streamlined our order fulfillment process from order capture and shipping to automated billing. The centralized pricing capability allows us to manage pricing with customers more efficiently.

-European automotive supplier

Omnichannel commerce gives customers many options, but whether they're making their purchase online, in a physical store, or directly from the seller, they want an effortless experience that allows them to place orders and process returns as quickly and easily as possible. Today's customers are also more informed and hold more power than ever. Omnichannel order management is key to customer satisfaction, profitability, and brand reputation. Having a unified system that simplifies order capture and configuration, inventory visibility, and fulfillment can empower employees to deliver the best experience they can to satisfy often demanding customers.





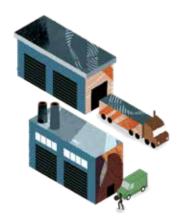
#### Intelligence-driven logistics

Oracle Fusion Cloud Warehouse Management is the only solution that enables us to reliably and efficiently manage our wine inventory and warehouse operations. We not only increased pick speed and fulfilled orders faster, but we also gained the ability to deliver new services and enhance our member experience.

-Asia-Pacific wine maker

Warehouse operations are being transformed to meet the challenges of today's marketplace. Oracle Fusion Cloud Warehouse Management is the only warehouse solution built from the ground up to combine the benefits of the cloud with enterprise-grade warehouse management functionality. As warehouse managers retire and are replaced, it's important to have a solution that's simple and intuitive for incoming workers. Oracle's modern warehouse management solution is designed to work on PCs or tablets, and it delivers a dashboard that enables users to focus on what is critical daily.

With Oracle Warehouse Management, supervisors in charge of receiving goods have visibility into arriving shipments and overall inventory, which helps them better manage warehouse labor and ensure smooth receiving and packing operations. This visibility also allows warehouse supervisors to better manage dock operations, process incoming stock, as well as picking and packing operations.



Implementing Oracle Fusion
Cloud Transportation
Management prior to the
COVID-19 pandemic has helped
us navigate rough roads.

-Global packaging provider

Oracle Fusion Cloud Transportation Management provides a single platform for companies to manage all transportation activity throughout their supply chains. Designed to meet the needs of both shippers and logistics service providers, Oracle's platform creates an information bridge that connects functional silos and geographic regions, spans languages, currencies, and business units, and provides support for basic transportation needs, highly complex logistics requirements, and everything in between.

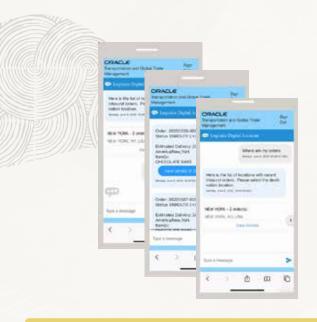
Oracle Transportation Management provides automated decision support for a comprehensive range of transportation scenarios, from simple, direct shipments to those involving multiple legs. This support covers least-cost carrier, mode, and service level selection, the application of routing guides, and core carrier programs. Additionally, with Oracle Fusion Cloud Fleet Management, companies can manage capacity and driver resources. Managers can quickly identify capacity shortages, and with the support of Oracle Cloud HCM, identify possible solutions by matching resource needs with employees who have the capabilities or certifications to drive authorized and commercial vehicles.

Sustainability is becoming an increasingly critical focus area for companies—and a core area of interest for new and next-generation supply chain talent. Oracle Transportation Management can support companies' sustainability efforts by managing global transportation needs across all modes and geographies. For example, its optimization capabilities can help create fewer, more consolidated shipments and move them using more efficient modes of transportation, driving greater utilization and in turn, both reducing the company's carbon footprint and lowering costs.

In addition, Oracle Transportation Management can help users closely monitor freight in real time using IoT to predict, detect, and resolve anomalies and exceptions even before they occur, providing early warnings that are especially critical for vehicles transporting temperature sensitive or hazardous materials. Transportation analytics can measure sustainability performance and monitor the company's transportation-related carbon footprint. These transformative technologies can help attract the next generation of supply chain professionals, who are committed to sustainability and eager to work with the latest innovations.

Lastly, Oracle Logistics Digital Assistant both improves customer satisfaction and decreases support expenditure by freeing up time for supply chain workers to undertake more productive activities. It does this by allowing authorized customers and employees to easily gain access to shipment and order status information from Oracle Logistics applications, responding to inquiries instantly, 24/7.





**Take the Oracle Logistics Digital Assistant product tour** 

Field workers are more efficient due to a reduction in the number of repeated trips to a site and by maximizing daily job completion rates. Some areas have seen more than a 7% productivity increase.

-Asia-Pacific automotive services provider



Poor maintenance strategies can substantially affect operational efficiencies and profitability. To be competitive, companies in asset-intensive industries need to minimize unplanned downtime and optimize maintenance costs—and this is especially important for equipment located outside a facility and in the field. Oracle's IoT capabilities enable companies to monitor assets in real time, integrate data from many different sources, analyze and translate that data into meaningful insights, and automatically turn those insights into prescriptive actions to increase equipment reliability and uptime while reducing overall maintenance costs.

In addition, Oracle Fusion Cloud Service Logistics uses machine learning recommendations to create efficient routes and repair schedules for technicians out in the field. These workers can manage compliance with service-level agreements and dispatch mobile workers with a highly configurable solution in a timely and efficient manner. Employees can also accept inventory transfers and job assignments and share their location with a simple click of a button.

#### What's next?

CSCOs, CIOs, CHROs, and line-of-business VPs across SCM and HR can do four things today to start building a thriving supply chain and workforce for tomorrow.

- Increase collaborative workforce planning across SCM and HR to align on talent needs that will meet your supply chain objectives—now and in the future.
- 2. Focus on employee experiences that empower your workers to connect, grow, and prosper.
- 3. Capitalize on cloud capabilities across SCM and HR, including built-in technologies such as AI, ML, and IoT, automated and connected processes, and real-time cross-functional reporting and analysis.
- 4. Choose a proven cloud leader in Oracle to help you move forward by unifying your SCM and HR processes on one cloud platform for a streamlined and profitable supply chain.

Learn more about how to overcome supply chain disruption with a unified cloud for supply chain and HR.

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